

STATE OF CALIFORNIA  
DEPARTMENT OF MANAGED HEALTH CARE

FINANCIAL SOLVENCY STANDARDS  
BOARD (FSSB) MEETING

ONLINE/TELECONFERENCE MEETING  
HOSTED BY THE  
DEPARTMENT OF MANAGED HEALTH CARE  
SACRAMENTO, CALIFORNIA

WEDNESDAY, NOVEMBER 18, 2020

10:00 A.M.

Reported by: Ramona Cota

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APPEARANCESBOARD MEMBERS

John Grgurina, Jr., Chair

Larry deGhetaldi, MD

Paul Durr

Jen Flory

Theodore Mazer, MD

Jeff Rideout, MD

Mary Watanabe

Amy Yao

DMHC STAFF

Pritika Dutt, Deputy Director, Office of Financial Review

Lezlie Micheletti, Stakeholder Engagement and Outreach Coordinator

Sara Cain, Associate Governmental Program Analyst

Sarah Ream, Acting General Counsel

Jordan Stout, Associate Governmental Program Analyst

Michelle Yamanaka, Supervising Examiner, Office of Financial Review

APPEARANCESALSO PRESENTING/COMMENTING

Lindy Harrington, Deputy Director  
Department of Health Care Services, Health Care Financing

William Barcellona, Senior Vice President Government Affairs  
America's Physician Groups

Melissa Borrelli  
Mazars USA LLP

Kimberly Carey  
MedPOINT Management

Diana Douglas  
Health Access California

Derek Schneider  
MedPOINT Management

Janet Vadakkumcherry  
Health Center Partners

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1

PROCEEDINGS

2

10:00 a.m.

3

CHAIR GRGURINA: Welcome to the November 18th Financial

4 Solvency Standards Board meetings, our second meeting that is being virtually

5 held, so we do have some housekeeping notes for everyone. First of all for our

6 Board Members, if you could remember to unmute yourselves when you are

7 making a comment and to mute yourselves when you are not speaking.

8 Secondly for the Board Members and the public as a reminder, you can join the

9 Zoom meeting on your phone should you experience any kind of technical

10 difficulties or connection issues.

11

Questions and comments will be taken after each agenda item

12 starting with agenda item number 4. For the attendees on the phone, if you

13 would like to ask a question or make a comment then dial \*9 and then when you

14 are brought up state your name and the organization you are representing for the

15 record. For attendees participating online with microphone capabilities, you

16 could use the Raise Hand feature and you will be unmuted to ask your question

17 or provide your comment. For those who haven't used the Raise Hand it is in the

18 bottom of the screen under Participants. When you click on Participants, down at

19 the bottom of that box there is a Raise Hand. For the Board Members, we will

20 have one item where we are voting so we will use the Raise Hand to vote. And

21 also for members of the public, after you are done with your comments if you

22 could remove your Raise Hand so that it no longer stays up, we would appreciate

23 that. All questions and comments when we get there will be taken in order of the

24 raised hands from when they went up.

25

So with that why don't we do some introductions. We will have the

1 Board Members introduce themselves and who they represent. Welcome, Jen,  
2 why don't you go first.

3 MEMBER FLORY: Hi. I'm Jen Flory and I am with Western Center  
4 on Law and Poverty.

5 CHAIR GRGURINA: All right, welcome, Jen.  
6 Amy, why don't you go next.

7 MEMBER YAO: Hi. This is Amy Yao. I'm from Blue Shield  
8 California and I represent the actuarial community.

9 CHAIR GRGURINA: All right, thank you, Amy.  
10 Larry, why don't you go next?

11 MEMBER DEGHEITALDI: Larry deGhetaldi, family physician from  
12 Sutter Health's Palo Alto Medical Foundation; never sure who I represent,  
13 though.

14 CHAIR GRGURINA: All right.  
15 Paul, why don't you go next.

16 MEMBER DURR: Paul Durr, Sharp Community Medical Group. I  
17 think I represent independent physicians.

18 CHAIR GRGURINA: All right. Yes, I believe you do,  
19 congratulations.

20 Let's see. Jeff, why don't you go next?

21 MEMBER RIDEOUT: Jeff Rideout from the Integrated Healthcare  
22 Association. Based on IHA's membership I think I represent much of the industry  
23 at large so I guess that's how I'd put it. Maybe I'm an independent rep, I don't  
24 know.

25 CHAIR GRGURINA: All right, thank you, Jeff.

1                   Is Ted on? I don't see that he is at this point?

2                   (No audible response.)

3                   CHAIR GRGURINA: Okay. I am John Grgurina; I am the CEO of  
4 the San Francisco Health Plan so I am representing the health plan community.

5                   MEMBER DEGHELALDI: John, Ted sent a note that he is going to  
6 be a few minutes late.

7                   CHAIR GRGURINA: Okay, great, we will have him introduce  
8 himself when he joins.

9                   Mary, why don't you go ahead and take the DMHC team through  
10 the introductions.

11                  MEMBER WATANABE: Sure, yes. Mary Watanabe, I am still the  
12 Acting Director. I don't know who I represent other than the Department. We  
13 have got a couple of folks from DMHC here. Pritika, you want to introduce  
14 yourself first?

15                  MS. DUTT: Yes, hi. Pritika Dutt, Deputy Director of the Office of  
16 Financial Review; I report to Mary.

17                  MEMBER WATANABE: And Sarah Ream?

18                  MS. REAM: Yes, good morning. This is Sarah Ream; I am the  
19 Acting General Counsel for the Department.

20                  MEMBER WATANABE: All right. We have got a number of other  
21 folks that are on the Zoom, I don't think you see them on their video, but Lezlie  
22 Micheletti, Jordan Stout and Sara Cain are all providing administrative support  
23 today. Michelle Yamanaka I think you all know well and she will be presenting  
24 later today.

25                  CHAIR GRGURINA: All right, great, welcome everyone.



1                   Our next agenda item is the transcript and the meeting summary of  
2 the August 19th, 2020 FSSB meeting. Are there any comments, questions,  
3 potential changes, even though they were exactly what we said, from any of the  
4 Board Members?

5                   I don't see any movement. Could I have a motion to move the  
6 transcript forward?

7                   MEMBER RIDEOUT: Motion.

8                   CHAIR GRGURINA: Thank you, Jeff. A second?

9                   MEMBER YAO: Second.

10                  CHAIR GRGURINA: The second, was that Amy?

11                  MEMBER YAO: Yes.

12                  CHAIR GRGURINA: Okay. All those in favor if you could raise  
13 your hands in the Participant box or you could just put them on the screen as  
14 Larry is doing. Let's see. There we are, great. Amy, I don't think I see yours yet.

15                  (Show of hands.)

16                  CHAIR GRGURINA: There we are, we are good to go. All right,  
17 that passed unanimously. Thank you, folks.

18                  All right, the next agenda item, Mary for the Director's remarks.

19                  MEMBER WATANABE: Thank you, John, and welcome,  
20 everybody. We have a very full agenda today as you can see so I am going to  
21 try to keep my remarks as brief as possible; but I will say that's tough because a  
22 lot has happened since we were together in August.

23                  I was going to start with an update on our Executive Team but as  
24 you can see there is not a whole lot new there, I am still the Acting Director.

25                  But I am excited to announce that Amanda Levy has joined the

1 Department as our Deputy Director for Health Policy and Stakeholder Relations,  
2 which was my former position. Amanda comes to us from the CA Psychological  
3 Association where she served as the Director of Government Affairs for the last  
4 16 years. She coordinated their policy positions, lobbying strategy and  
5 grassroots outreach and has extensive experience working with stakeholders; so  
6 I am really excited to have Amanda join our team. At some point we will be able  
7 to introduce her formally to all of you. She will be leading our implementation of  
8 SB 855 on behavioral health, which I will be talking about later. So welcome  
9 Amanda, I am thrilled to have her on the team, I have one less hat to wear right  
10 now.

11 Moving on to our response to COVID-19.

12 Since our last meeting we have issued three All Plan Letters that I  
13 wanted to flag for you.

14 The first was reminding plans about the flexibilities related to  
15 telehealth, that they remain in effect during California's declared state of  
16 emergency. There was some confusion about how long those flexibilities were in  
17 place and they will continue as long as there is a state of emergency.

18 We also reminded plans not to include provider's home addresses  
19 in provider directories. We were hearing a little bit about some instances as we  
20 were moving to providers providing services out of their home, we want to make  
21 sure we are protecting their privacy.

22 We also issued an All Plan Letter to clarify the requirements of our  
23 emergency regulation and to answer some of the questions we've received.

24 Sarah did a big presentation at our last FSSB meeting and there's been a lot of  
25 questions about that.

1           We also posted a Fact Sheet as kind of a simple message,  
2 particularly for employees and consumers, about how to get tested and to have  
3 your health plan reimburse if you need to get tested; so that has been posted on  
4 our COVID-19 webpage.

5           Finally, we issued an All Plan Letter reminding health plans of  
6 existing requirements related to vaccines and encouraging plans to exercise  
7 maximum flexibility in covering and reimbursing for vaccines for enrollees. That  
8 was really intended to encourage everyone to get a flu shot but also making sure  
9 that people continue to get their vaccines and immunizations as appropriate.

10           And as I mentioned, all of this information is available on our  
11 COVID-19 webpage, which is linked from our home page at [healthhelp.ca.gov](http://healthhelp.ca.gov).

12           I also will point out that Sarah Ream is here today to offer support,  
13 as always, to me. We normally have a regulations and federal update that we  
14 have had on our agenda but due to the number of items we have today we won't  
15 go through that today.

16           Now I want to just briefly highlight some of our recent enforcement  
17 actions.

18           On August 25th we ordered Aetna Health of California to stop using  
19 the plan's national standard to deny payment for emergency room claims. This  
20 practice has resulted in Aetna wrongfully denying members' emergency room  
21 claims as the plan should be applying California's broader standard to approve  
22 emergency room services.

23           We also fined Aetna \$500,000 for repeatedly failing to apply  
24 California law and failing to implement corrective actions to correct this problem.  
25 Aetna has repeatedly agreed to follow California's standard for reimbursing

1 emergency room claims but is continuing to use its national standard, which  
2 resulted in denials of emergency room claims.

3 California law requires a health plan to pay for emergency medical  
4 services unless it is in possession of evidence to show that either the emergency  
5 medical services were never performed or the enrollee did not require  
6 emergency medical services and reasonably should have known that an  
7 emergency did not exist.

8 The other enforcement action that you probably saw our press  
9 release about was on October 28th we announced that we have fined Blue Cross  
10 of California Partnership Plan a little over \$1.2 million for its failure to timely  
11 implement two Independent Medical Review decisions. These were both related  
12 to authorizing coverage for medically necessary services. The Medi-Cal  
13 managed care plan confirmed receiving the Department's notification of the IMR  
14 decisions but failed to timely authorize the enrollees' services.

15 Moving on to an update on something that we have been talking  
16 about quite a bit, which is AB 731.

17 Last year the Governor signed AB 731, which now requires a health  
18 plan offering a contract or policy in the large group market to file specified rate  
19 information with the DMHC annually and at least 120 days before implementing a  
20 rate change. The goal of AB 731 was to continue to bring transparency to the  
21 rate setting process in the large group market, similar to what we have had in the  
22 individual and small group market.

23 Health plans with large group products that are community rated,  
24 experienced rated, or blended rated, are required to file information annually and  
25 120 days before any change in methodology, factors or assumptions that would

1 affect the rate for a large group.

2 Health plans submitted their first filing to us on September 2nd and  
3 we received 37 filings from 23 health plans. The filings were posted to our  
4 Premium Rate Review site just on Monday, on the 16th.

5 We are in the process of reviewing the methodology, factors and  
6 assumptions used to develop the rates and determine if they are unreasonable or  
7 not justified. Reviewing the methodology, factors and assumptions used by  
8 these plans is an important benefit to all large group contract holders because it  
9 will give them a previously unavailable assurance that the methods the plans are  
10 using to develop their rates are reasonable.

11 And additionally, starting in July of next year, a large group contract  
12 holder that has experience-rated or blended coverage and meets certain criteria  
13 can apply to the DMHC within 60 days of receiving notice of a rate change to  
14 request that we review the individual rate change and determine if it  
15 unreasonable or not justified. We are required to use reasonable efforts to  
16 complete these reviews within 60 days of receiving all the information required to  
17 make a determination. So this is something we will be continuing to bring back to  
18 the Board to report on the findings and let you know how this goes but I did want  
19 to provide a brief update that we have posted that information to our website.

20 And I wanted to provide an update on a public hearing we have  
21 coming up.

22 On May 14th the Department received a Notice of Material  
23 Modification from Stanford Health Care Advantage proposing a corporate  
24 conversion from a nonprofit public benefit corporation to a for-profit corporation  
25 for the purpose of facilitating a change of control. Stanford is a full-service health

1 care plan licensed to offer Medicare Advantage products to consumers in the  
2 Bay Area in the counties of Alameda, San Mateo and Santa Clara.

3 We will hold a public meeting on December 8th to review this  
4 transaction and solicit public comment. We sent out a notice about the public  
5 meeting, it has been a couple of weeks now, but you can find additional  
6 information on our website about the public meeting that will be held on  
7 December 8th.

8 And before I take questions from the Board I did just want to  
9 mention that there were a lot of recommended future agenda items that were  
10 discussed at the very end of our last meeting, right at the tail end, so I did just  
11 want to take a moment to acknowledge that we are going to address a couple of  
12 those today. We have a presentation on risk adjustment transfer, the medical  
13 loss ratio, 2021 rates, more information on health plan financials; there have  
14 been a number of other comments about RBOs on CAP that we will give some  
15 additional information today. But there are some additional items that we just  
16 wanted you to know that we haven't forgotten about them but we just couldn't  
17 squeeze everything into the agenda today, so more to come on some of those  
18 additional items.

19 With that, that concludes my update and I would be happy to take  
20 any questions from the Board.

21 CHAIR GRGURINA: All right. For the Board Members either raise  
22 your hands or raise them within sight of the Participants place. I don't have  
23 everybody's video up right now. In fact I apologize, I can't see Amy, I can only  
24 see so many at one time. Are there any comments, questions, from Board  
25 Members for Mary?

1 Larry, go ahead.

2 MEMBER DEGHELALDI: Sorry, I don't know how to do it virtually,  
3 just like in second grade. Mary, we are preparing for hundreds of thousands of  
4 vaccines, right? We are preparing. What is the message to California's  
5 consumers and health plans on how to best protect patients from the cost of the  
6 vaccine? What can we do as a state to encourage the acceptance of the  
7 vaccines? And we don't even know what the costs are going to be yet.

8 MEMBER WATANABE: Yes, no, a really good question and I will  
9 tell you that it is something that is top of mind for us right now. I will tell you that I  
10 think -- I don't have an answer for you yet. One of the things that we are looking  
11 at is just kind of what our authority is, what guidance we will give to the plans.  
12 We will be working very closely, obviously, with our sister agencies and with the  
13 administration on the messaging. But obviously given the experience we had  
14 with testing and some of the barriers and challenges there we want to make sure  
15 we are coordinated. Obviously we will have a lot more to talk about in terms of  
16 vaccines at our next meeting but definitely we acknowledge it and I think it is the  
17 top priority we are all thinking about right now.

18 All right, any other questions or comments from the Board? Jen.

19 MEMBER FLORY: Yes, and just building on the same issue  
20 around vaccines. I did want to point out that we do believe that plans play an  
21 important role in normalizing the vaccines. We have heard from some partners  
22 who have done some focus testing on Medi-Cal recipients, particularly in  
23 communities of color, that a lot of times Medi-Cal can be viewed as something  
24 that is kind of less-than or second-class, but when they get that plan card that  
25 feels like they're getting the same thing that everybody else is getting.

1           And we have already heard, you know, I know that the Governor's  
2 office is looking at, you know, trying to have California certify the vaccine as well  
3 to get around some of the doubts that people have around the Trump  
4 administration protocols. I know that there's been other efforts, you know, trying  
5 to work on folks who deny vaccines in general. But there is also real concern  
6 among communities of color that they are being tested on or are being used as  
7 guinea pigs because of past historical problems. And so I think there is a role for  
8 plans to just help normalize this across the population, that we are not asking  
9 anything different of anybody else. While things may be rolled out faster to  
10 essential workers it is important for everybody to get it and for people to hear  
11 that, not just from trusted community partners but also from partners that just feel  
12 like, you know, part of the health care establishment that everybody else is  
13 involved in.

14           CHAIR GRGURINA: Good points, Jen.

15           Jeff, I see you have your hand up.

16           MEMBER RIDEOUT: Is it completely understood that this will all  
17 be distributed through plan provider relations or would this be possibly more of a  
18 public health mass immunization distribution process? I'm thinking more like  
19 college campuses with meningitis outbreaks and things like that. I didn't know  
20 that it had been determined yet.

21           CHAIR GRGURINA: I don't believe it has, Jeff.

22           MEMBER WATANABE: I don't think that's been decided. I will tell  
23 you that at this point we are more in the stages of looking at what our role would  
24 be and taking a lot of the questions that obviously the plans and providers are  
25 starting to raise. We are, I would say, in the early planning phases of that and



1 working closely with the Administration, of course.

2 CHAIR GRGURINA: Okay, Paul, I see you had your hand up.

3 MEMBER DURR: Yes, and to build on that is really kind of -- we  
4 really appreciate the Department's role in setting the guidance with regards to  
5 testing, COVID testing, and Sarah did a great job with a separate meeting and  
6 talking about that. But I really want to encourage the Department to be ahead of  
7 the vaccine cost and responsibility because that will be a significant burden if that  
8 is interpreted by plans that that has been delegated to the delegated groups. If  
9 we are talking about financial solvency with regards to some of those groups and  
10 the cost burden that has been borne by the groups in additional supplies and  
11 things needed by our providers in order to get through this, if there is some  
12 interpretation that that responsibility for the cost of those drugs is borne by the  
13 groups that would be another problem.

14 So, you know, we are here to try to support the distribution of those  
15 vaccines and I know there is legislation for high cost pieces, but I just would like  
16 to encourage the Department to continue your review, Mary, and to think about  
17 setting regulations or, you know, notices that would be prospective, knowing that  
18 this is just an inevitability right now, that these vaccines will get traction, and then  
19 certainly the distribution. But I think the financial responsibility is something that I  
20 am concerned about not just for our group, but other groups. Thank you.

21 CHAIR GRGURINA: Thank you, Paul.

22 MEMBER WATANABE: Thank you, Paul.

23 CHAIR GRGURINA: All right. If there are no other comments one  
24 last one that I'll just add, Mary, is congratulations on having Amanda come and  
25 join the Department. I believe that takes you from three positions down to two,

1 we will hopefully get you down to one someday. I just wanted to be able to say  
2 thank you for your continuing acting in dual roles and multiple responsibilities  
3 along with your team there at DMHC, thank you for continuing to do that. Okay.

4 MEMBER YAO: John?

5 CHAIR GRGURINA: Yes.

6 MEMBER YAO: John, I have a comment.

7 CHAIR GRGURINA: Sorry, Amy.

8 MEMBER YAO: I just had the same comment on the vaccine. So  
9 Medicare has announced that the federal government will pay for all the  
10 Medicare vaccines. For the Medi-Cal population has there been any discussion  
11 around if the federal government will help to pay part of the cost, at least for the  
12 matching revenue part of the cost?

13 CHAIR GRGURINA: I think those are discussions that are  
14 continuing to happen on an ongoing basis and I think that many of the members  
15 have raised great points about the implementation and the financing of this. That  
16 is continuing to be discussed and we will all be a part of that.

17 With that, Mary, I would turn it back to you so that you can talk  
18 about the next agenda item, which is the Board Member recruitment.

19 MEMBER WATANABE: Yes. I was actually hoping that we would  
20 be announcing at this meeting our potentially new board members or continuing  
21 board members. But we heard from a number of our stakeholders that the email  
22 with the solicitation either was not received or was going to people's spam folders  
23 and we had what I will refer to as kind of a lukewarm response to the solicitation.

24 So given some of the concerns that were raised we have made the  
25 decision to go back out with the solicitation that was sent out and posted to our

1 website, I want to say about a week and a half ago. So we are going to allow  
2 additional applications to come in through the end of the year. We will make a  
3 decision about our selection of members and continuing members and have  
4 them start at our what we are now proposing as a February board meeting, so  
5 we will make those decisions in the new year.

6           For any of our Board Members that indicated they would like to  
7 continue you do not need to do anything else, we will just carry over that interest.  
8 And for anybody that has submitted an application previously same thing, you do  
9 not need to reapply, we will continue to carry over any of the applications and  
10 letters of interest that we received.

11           But I would just for anybody else that may be interested in applying,  
12 you can review the information on our website and submit your application.

13           I will just quickly before we move on and we take questions,  
14 acknowledge that at our last meeting there were a number of questions about  
15 kind of the purpose of the Board, what the charter was and where we go from  
16 here. It is not a topic that is on our agenda today. We did receive a letter from  
17 America's Physician Groups which we will note as part of our comments for this  
18 meeting and I have shared that with the Board. We would like to bring that back  
19 to the Board at a future meeting for discussion and it is probably timely and  
20 appropriate to do that once we have our Board Members solidified, or at least the  
21 five members that will continue for the next three years. Dr. Mazer and Jen will  
22 be continuing for at least another year.

23           So with that, happy to take questions from the Board. I will just  
24 thank you for your flexibility in pushing this out to make sure that we allow  
25 everybody an opportunity to apply that is interested. With that I'll take questions.

1 CHAIR GRGURINA: Questions or comments from the Board  
2 Members?

3 Not seeing any raised hands. Looking like, no.

4 Okay. Thank you, Mary. We will look forward to the next meeting  
5 to see who will be continuing along with Jen and Ted going forward.

6 Okay, with that let's go ahead and move on to the next topic, which  
7 is the Department of Health Care Services Update with Lindy Harrington. I know,  
8 Lindy, you have got a lot to cover here and perhaps if you could take the  
9 opportunity, Lindy, you know quite a bit about at least where things reside with  
10 COVID and the vaccines and discussions around financing and delivery. So, I  
11 will leave that as part of your presentation because you know you will get those  
12 questions when you're done.

13 MS. HARRINGTON: And I will just brief everyone that my answer  
14 is going to be very similar to Mary's around the vaccine in that we are in the early  
15 stages of discussions and deciding and making plans for how that will roll out.  
16 So I have no answers today that I can provide to anyone other than it is actively  
17 under discussion within the Department. And we also are working within the  
18 overall administration structure and so what our role will be and how that will roll  
19 out in California is still under discussion.

20 Good morning, everyone. My name is Lindy Harrington, I am the  
21 Deputy Director for Health Care Financing and I have been asked to represent  
22 the Department of Health Care Services today and do an overall update for the  
23 Department. I will caution everyone, there's a few of these items that I will be  
24 presenting to you that I do not have an in-depth knowledge of. I am presenting  
25 on behalf of the Department so some of your questions we may have to take

1 back and get back to you all.

2 First just an update on CalAIM. On September 16th the  
3 Department, we officially submitted our request to extend the 1115 waiver  
4 through December 31st of 2021 due to the COVID pandemic and the delays that  
5 that caused in our ability to do our standard work.

6 On October 1st CMS notified DHCS that the extension was  
7 determined to meet completeness requirements. That was really the first hurdle  
8 in our extension request.

9 The extension request was posted on the Medicaid.gov website for  
10 a 30-day federal public comment period which ended on November 1st. We  
11 have now received our first round of questions from CMS related to that request  
12 so we will start the negotiations now on that extension.

13 Additionally, we are continuing to work with CMS on the 1115 and  
14 subsequent 1915(b) waiver extension requests and to develop applications for  
15 the new waivers that would now become effective on January 1 of 2022 post this  
16 extension.

17 Around COVID-19 updates. As many of you know, the federal  
18 public health emergency declaration was renewed on October 2nd of this year,  
19 which extended for a full 90 days through January 21st of 2021.

20 Previous extensions of the COVID-19 public health emergency had  
21 come within only days of the expiration date so having this extension come early  
22 was a very welcome change in the process.

23 And also just to update everyone, our California State Medicaid  
24 Director formally wrote to Secretary Azar in mid-September requesting at least  
25 three to six months notice prior to ending the public health emergency. Our

1 desire for that is the hope that we have some notice and can do the wind-down  
2 activities in a thoughtful manner rather than having this public health emergency  
3 end with little notice.

4           And one of the main reasons for that ask is under the federal public  
5 health emergency DHCS obtained more than 50 programmatic flexibilities  
6 through CMS, many of which will expire at the end of the public health  
7 emergency.

8           These flexibilities impact everything from Medi-Cal eligibility, health  
9 care delivery, service delivery, for example telehealth, provider reimbursements,  
10 for example a 10% increase in reimbursement for our long-term care facilities,  
11 and many other aspects of the program.

12           The Department has communicated these flexibilities to our Medi-  
13 Cal managed care plans through various All Plan Letters. However, these  
14 flexibilities are subject to the time frames of the public health emergency and  
15 state executive orders and will expire at the end of the public health emergency.  
16 That is our big push with the federal government to provide us more notice so  
17 that, again, we can have that thoughtful transition.

18           Coming in to do some financial updates for everyone. First, an  
19 update on the Adult Expansion Medical Loss Ratio Risk Corridor. As we had  
20 presented at previous board meetings, CMS did expand that request beyond the  
21 initial 30 months that were required and required DHCS to impose those risk  
22 corridors for state fiscal year 2016-17 and state fiscal year 2017-18.

23           The risk corridor required recoveries from managed care plans with  
24 an MLR below 85% for their enrolled adult expansion population; and additional  
25 payments to managed care plans with an MLR above 95% for their enrolled

1 expansion population.

2 For state fiscal year 2017-18, the Department is in the process of  
3 finalizing these calculations. However, the average managed care plan reported  
4 MLR is about 90%. DHCS anticipates recovering significantly less than we have  
5 in prior years and these calculations are on track to be completed by December  
6 31st of 2020.

7 As you can see here, we provided some information. In the initial  
8 30-month calculation the average MLR was about 75% and we recouped a net  
9 \$2.5 billion from the health plans.

10 The next time period was that 2016-17. And as you can see the  
11 average MLR increased to approximately 82% and we recouped a significantly  
12 smaller amount of \$403 million.

13 Now we are looking at an average MLR of about 90% so we would  
14 anticipate significantly lower recoupments in that time period.

15 The next financial update is really looking at the COVID-19 impacts  
16 to managed care. This is something that the Department is continuing to monitor  
17 very closely and we are working closely with our managed care plan partners to  
18 make sure we can monitor these activities.

19 So the first thing that we have seen is sharp decreases in the  
20 utilization of hospitals and professional services that began in March of 2020.  
21 Anecdotally we have heard from our managed care plan partners that there has  
22 been a bounce-back of that utilization close to pre-pandemic levels by the  
23 summer months.

24 We have also seen higher managed care enrollments, mainly due  
25 to fewer disenrollments, and I will provide some additional information on the

1 next slide.

2                   And finally, as a result of AB 80 that was chaptered this summer,  
3 we will be making financial adjustments for our bridge period rates that include a  
4 1.5% reduction to the Gross Medical Expense component of the Child, Adult,  
5 Adult Expansion, and Seniors and Persons with Disabilities rates as well as  
6 implementing a two-sided symmetrical risk corridor for that time period.

7                   Again you can see in this chart really looking at the managed care  
8 enrollment changes. And as you can see, we are seeing a significant increase  
9 moving up in those four memberships within the managed care plans, which is  
10 something we again are continuing to monitor and working closely with our plan  
11 partners.

12                   Next is the COVID-19 risk corridor.

13                   A two-sided risk corridor that is symmetrical with respect to gains  
14 and losses will be in place for the entire bridge period rating period, which is July  
15 1, 2019 through December 31 of 2020.

16                   The main purpose of this risk corridor was to mitigate potentially  
17 significant upward or downward risk associated with the COVID-19 pandemic  
18 and its impacts, consistent with guidance we received in May of 2020 from CMS  
19 on responding to COVID-19.

20                   The final structure of the risk corridor is being finalized and will be  
21 submitted to CMS for review and approval.

22                   Those risk corridor calculations will begin no sooner than 12  
23 months following the end of the rating period, so the soonest we would begin  
24 those calculations will be January 1 of 2022.

25                   We are proposing at this time that the calculation will be performed



1 at the plan level so statewide, not at a county or risk rating region level.

2           The calculation will apply across all aid category groupings with the  
3 exception of Cal MediConnect. And that will include supplemental payments, for  
4 example, behavioral health treatment or hepatitis C, maternity payments.

5           The risk corridor will exclude revenues and expenses related to our  
6 Proposition 56 Directed Payments, which are already subject to distinct corridors,  
7 any pass-through payments, or pooled directed payments.

8           And finally, DHCS will require managed care plans to provide and  
9 certify medical expense data necessary for the risk corridor calculation. And that  
10 data will be subject to review and adjustment by the Department, similar to the  
11 information that we have done on the AEMLR risk corridor calculations.

12           Next, also included in the calendar year 2021 rates we have  
13 included two new efficiency adjustments that are being implemented.

14           The first is the Healthcare Common Procedure Coding System or  
15 HCPCS adjustment. And on this adjustment we will be identifying the top 50  
16 HCPCS in total statewide spend, removing outlier data, and compared to  
17 Medicare Part B unit price. And so what will happen is rates will be reduced if  
18 the managed care plan team has exceeded those Medicare benchmarks. The  
19 total estimated impact statewide is about .3% of capitation revenues.

20           And the next is our Low Acuity Non-Emergent or LANE adjustment.

21 This adjustment really looks at identifying potentially preventable emergency  
22 room visits for conditions that should have otherwise been addressed in lower  
23 level settings. We are really looking to remove avoidable ER costs and add  
24 replacement costs for those lower level settings. We would exclude ED events  
25 that result in an in-patient or an observation stay. And again, total estimated

1 impact statewide is approximate .3% of the capitation revenues. And again,  
2 these are really adjustments that would happen to the base data that is used  
3 going forward. We are not going back and removing revenue from the plans.

4           And then finally the underwriting gain included in calendar year  
5 2021 rates is slated to be reduced by .5%. At the lower bound it would decrease  
6 from the historical 2% to the 1.5%. All of these are subject to actuarial  
7 soundness in our working through the process.

8           Quickly on the Medi-Cal Rx Project update.

9           So I will say my first bullet says DHCS and Magellan are just over  
10 two months from go-live, we will now change that to we are just under five  
11 months from go-live. I think as you all are aware and was announced earlier this  
12 week that we will be lengthening our transition time to full implementation.

13           The project is currently in a green status, which means all of our  
14 major milestones and deliverables are on track.

15           And as of October 23rd the overall project implementation was 76%  
16 complete.

17           The requirements and validation phase is complete.

18           And DHCS and Magellan are well into testing those requirements  
19 and our policy build through the three stages of testing.

20           However, as we messaged earlier this week, in order to allow  
21 everyone more time to become comfortable with those systems and really make  
22 sure we have a clean turnover we wanted to allow that extra time.

23           And so this is a really important time and reminder that we  
24 encourage all stakeholders to stay informed. To please sign up for our  
25 subscription service to receive those updates in nearly real-time.

1                   We also have a dedicated secure web portal that has been  
2 launched.

3                   And finally, for detailed registration and training instructions, access  
4 to the *Medi-Cal Rx Web Portal and Training Registration* article is located on our  
5 Pharmacy News page.

6                   And for more information about the Medi-Cal Rx transition we have  
7 a dedicated website that contains some really great reference material that can  
8 be helpful.

9                   And if anyone has any further questions or comments regarding the  
10 Medi-Cal Rx we do invite stakeholders to submit those via email to our Medi-Cal  
11 Rx Carve Out email box.

12                   Next we have the Medi-Cal Managed Care Procurement.

13                   As you all know we are in the process of starting the process for  
14 our procurement.

15                   Our Request for Information was released on September 1st. The  
16 Department held a webinar on September 10th. We requested information that  
17 was due on October 10th. And we are currently assessing all of the feedback  
18 that we received.

19                   We received a great deal of feedback regarding that RFI and so we  
20 are currently assessing all of that feedback to help inform our Draft Release of  
21 our RFP, which we are targeting for early 2021.

22                   We are targeting the Final RFP release for late 2021.

23                   With proposals being due late 2021 to early 2022.

24                   Expecting Notice of Intent to be issued in early 2022 to mid 2022.

25                   And then we would Managed Care Plan Operational Readiness

1 from mid 2022 through late 2023.

2 With a targeted implementation of January 2024.

3 Planned updates for our managed care plan contract. So really we  
4 are looking to update requirements to reflect CalAIM and program policies, new  
5 state and federal statutes and regulations, and all published All Plan Letters.

6 We are looking to update to include value-based purchasing  
7 requirements.

8 Strengthening language regarding our network adequacy and  
9 quality.

10 Update contract language to address California State Auditor and  
11 medical audit findings.

12 Review and update the contract to ensure consistency across  
13 citations, acronyms and terminology.

14 We are looking to resolve outdated, duplicative or conflicting  
15 contract language.

16 And then finally, to update based on the RFI feedback and Draft  
17 RFP.

18 So we are looking for managed care plans that demonstrate their  
19 ability to deliver services that align with DHCS' priorities; and as you can see, we  
20 have listed a few of our priorities here.

21 So we are really looking to reduce health disparities; looking at  
22 value-based purchasing; increase oversight of delegated entities; access to care;  
23 continuum of care; coordinated and integrated care; quality, of course, is  
24 forefront. Really focusing on children services; behavioral health services; how  
25 we can address Social Determinants of Health; having a local presence and

1 engagement; emergency preparedness and ensuring essential services; a big  
2 one, CalAIM; as well as administrative efficiency.

3 And that was my very fast run through all of the Department of  
4 Health Care Services presentation here today. I am happy to take any questions  
5 that the Board may have.

6 CHAIR GRGURINA: Comments or questions from the Board  
7 Members? It looks like Jeff has his hand up first.

8 MEMBER RIDEOUT: Lindy, thank you for a great overview of a lot  
9 that's going on. Can you comment, if you could, on the public health emergency.  
10 If there are explicit triggers or whether that is more discretionary?

11 And then just a comment, your comment about sort of utilization  
12 trends. IHA has actually seen that in its data. We collect it now quarterly so we  
13 did see the same dip but we are actually trending back up in terms of utilization  
14 volume, pretty much back to normal, so if that's helpful to you.

15 MS. HARRINGTON: Yes, that's very helpful. And unfortunately,  
16 the declaration of the public health emergency, it really is at the discretion of the  
17 Health and Human Services Secretary, so there is no requirement that would say  
18 they have to extend it, it really is up to the discretion of the Secretary.

19 MEMBER RIDEOUT: And also I would like to tag on one more,  
20 John?

21 CHAIR GRGURINA: Go ahead, Jeff.

22 MEMBER RIDEOUT: Also, Lindy, can you tell us how the  
23 definitions of the managed care re-contracting in each of those subcategories will  
24 be determined? Is there going to be panels for each of those? Is there  
25 something that is publicly available? How are you defining value-based care?

1 Things like that.

2 MS. HARRINGTON: So it will go through the standard contracting  
3 processes that we have in the Department or in the State for our procurement.  
4 So how those exactly will be defined, I don't have that available today, but there  
5 are very strict rules that the Department has to follow associated with  
6 procurement.

7 CHAIR GRGURINA: Other comments, questions from Board  
8 Members? Larry.

9 MEMBER YAO: Yes, I have a -- sorry.

10 CHAIR GRGURINA: Amy and then Larry.

11 MEMBER YAO: Okay. So my question is on the COVID risk  
12 corridor. It's ending at the end of 2020. We all know there is a utilization dip in  
13 2020 due to COVID; but we are also anticipating there could be a bump back  
14 maybe even beyond normal levels in future years. So if we are trying to smooth  
15 the impact have we considered extending the corridor beyond the end of 2020?  
16 It feels like it could be a little bit more one-sided right now.

17 MS. HARRINGTON: We do have statutory authority. Under AB 80  
18 the risk corridor was required for the bridge period but it is authorized to extend  
19 into 2021. And we are currently having those conversations internally as well as  
20 with the plans about the appropriateness of a continuation of the risk corridor for  
21 2021.

22 MEMBER YAO: Okay, thank you.

23 CHAIR GRGURINA: Larry and then Paul.

24 MEMBER DEGHEALDI: Yes. First of all, you did not need to  
25 qualify, Lindy, that excellent presentation with lack of knowledge base, that was

1 fabulous.

2           The MLR trends for the expansion population from 75% to greater  
3 than 90, does that portend problems with either utilization increasing, sort of the  
4 overall risk of the population increasing, or are payments declining relative to the  
5 cost of care? And then the second question related to that is, if it's 90% overall  
6 for the state what are the error bars? Are there plans that are above 100% or  
7 really at a point where they can't sustain the business model and will access and  
8 payments to specialists in particular will suffer, leading to network inadequacy?

9           MS. HARRINGTON: So I think I would say there's a couple things  
10 that were happening in that area. So when you look at the start, when you are  
11 looking at the 2014 through 2016 time period, that was a time period when we  
12 didn't have data, we didn't have that information to really identify what those  
13 costs would look like. And so as we had those discussions we really wanted to  
14 ensure that the rates we provided were high enough to provide the level of care  
15 that was necessary. So we made those assumptions and knowing that we had  
16 the risk corridor there.

17           So what happened then was the actual cost of care came in lower  
18 than those and so what you saw was kind of a balancing of both things. You are  
19 seeing changes in the cost of care that was needing to be provided to those  
20 beneficiaries as well as the rates coming down to more accurately reflect what  
21 those costs represented.

22           So initially it was based on assumed data and by the time we got to  
23 '17-18 it was based on actual plan data that was used to set the rates. So during  
24 that time period we went to 100% assumed costs and data based on not the  
25 historical utilization or cost data for the plans themselves but a blend of the adult

1 population rates as well as the seniors or persons with disabilities rates, and how  
2 those blended together. And by the time we got to 2017-18 rates we were using  
3 100% plan data. So we shifted through that time period of blending assumed  
4 data with actual experience from the plan to get us to our final '17-18 rates.

5 Now, there were a few plans that are currently projected to be over  
6 the 100%, but not many, and I think that can be a reflection of multiple activities.  
7 It doesn't necessarily speak to an ability to continue or around access to care.

8 CHAIR GRGURINA: Okay, thank you.

9 Paul, you are next.

10 MEMBER DURR: So Larry asked the question that I was going to  
11 ask but to kind of ask another question, maybe an easy one. I know the  
12 Department asked CMS, basically the Secretary of Health and Human Services,  
13 about providing advanced notice if the PHE is not going to be extended. Given  
14 that we are November 18th and that emergency only goes to January 21st, was  
15 curious if you had received any feedback on that letter that was sent to Alex  
16 Azar?

17 MS. HARRINGTON: So we have not received any formal  
18 feedback. What I can say is we are not the only state that is asking for similar  
19 consideration. But unfortunately we have not received any feedback or  
20 confirmation of that extension or what the decision will be and so at this point we  
21 are simply waiting.

22 CHAIR GRGURINA: Amy.

23 MEMBER YAO: Yes, hi. Yes, I want to echo everybody, this was a  
24 really great, concise presentation. My question would be related to the Rx  
25 Project. Totally understand how hard it is to keep a project this big on track, on



1 schedule, and internally we deal with our challenges as well. So when they got  
2 pushed out to 4/1, so as a health plan we have been starting to planning our  
3 side -- how can one -- providing the Rx services. So there are going to be some  
4 implications to the health plans. My question is around the 4/1 date. How firm it  
5 is at this point? If there is the possibility it could get extended out again?

6 MS. HARRINGTON: So again, I am a representative of the state  
7 and I do not oversee this project. However, my understanding is the 4/1 date is a  
8 very firm date. Again, we were on track, everything was in place and it really was  
9 around the -- for the lengthening of this transition time was really around allowing  
10 for that additional time and to provide, you know, opportunities for providers,  
11 beneficiaries, plans, and other interested parties to become better acclimated  
12 and familiar with the new policies, processes, and being able to engage with  
13 those systems early, and so we do not anticipate that there would be any further  
14 delay.

15 MEMBER YAO: Great, thank you.

16 CHAIR GRGURINA: Okay, if I can, I will step in. So as you heard  
17 Lindy say earlier, she knows several areas very well but is here just representing  
18 the Department so she can't always answer everything; but that doesn't stop us  
19 from asking anyway or making our lovely comments. So the one that I'll make is  
20 I'll build off what Paul and Amy said which is, first of all, appreciation to Jaycee  
21 for sending a letter to Secretary Azar asking for three to six months notice before  
22 any change in the public health emergency, for obvious reasons of being able to  
23 execute and administer to it. And so I would say the same holds true on the  
24 Pharmacy RX change that we just found out about on Monday, which was  
25 supposed to start in January, which is moving now to April 1 and then Amy

1 asked, might it be delayed. Obviously, I know the Department knows this but for  
2 those of us what we would say is, number one, it's about being able to protect the  
3 members. This is the benefit they use most in the Medi-Cal program.

4           And then secondly, it's being able to help the providers, the plans,  
5 and obviously the state administration and Magellan to be able to hit what Lindy  
6 said, which is that smooth transition. And I would just ask the Department to  
7 continue to take a look, is this the time to be making this transition during this  
8 pandemic and this difficult time that we're going through now? So that would be  
9 my comment. I don't expect an answer, Lindy. I know that you will be able to  
10 take it back and you are going to be hearing much for many folks on an ongoing  
11 basis because it is such a key, critical component of the delivery to the members;  
12 and making that transition for upwards of 13 million members is a huge, huge  
13 change.

14           Any comments questions from other members on the Board?

15           No, it doesn't look like it. Okay, I believe, Lezlie, it is now time for  
16 members of the public for comments or questions, and if you want to go ahead  
17 and call them out in the order that you see.

18           MS. MICHELETTI: Okay, yes, we do have one and I'll go ahead  
19 and open it up for Bill. Go ahead, you can unmute yourself.

20           MR. BARCELLONA: Thank you, Lezlie. Good morning,  
21 everybody. Lindy, thanks a lot for your comments today.

22           Just a couple of observations on utilization since the pandemic. A  
23 lot of our Medi-Cal groups noted that they did take a dip in April but it came right  
24 back up almost immediately. And COVID costs are now running at  
25 approximately \$2 to \$3 PMPM in Medi-Cal groups so they are seeing a lot of

1 increase in this area at this time.

2 CHAIR GRGURINA: Bill, could you do us a favor, even though we  
3 all know who you are could you say your full name and the organization you are  
4 representing for the process, please?

5 MR. BARCELLONA: Sure, John. Bill Barcellona, America's  
6 Physician Groups.

7 CHAIR GRGURINA: Thank you, Bill. Any other comments or  
8 questions, Bill?

9 MR. BARCELLONA: No, thank you.

10 CHAIR GRGURINA: All right, thanks, Bill.

11 Lezlie, anyone else? Any other members of the public who have  
12 comments or questions?

13 MS. MICHELETTI: No, there are no further questions or  
14 comments.

15 CHAIR GRGURINA: All right, thank you, Lezlie.

16 Okay, Lindy, it looks like you are going to be set free. Thank you  
17 very much, did a very nice job. Obviously an awful lot going on. We encourage  
18 you to continue to do as you are doing which is to work with all the plans, the  
19 providers, the advocates, and all those that are looking to do better by the  
20 members in the program. So thank you, Lindy, we appreciate it.

21 MS. HARRINGTON: Thank you all so much for the opportunity.

22 CHAIR GRGURINA: All right, next up on the agenda is the  
23 legislative update. Once again, Mary, you are up.

24 MEMBER WATANABE: I am back. This may be the last time I  
25 have to do this now that we have got Amanda on board. So for our legislative

1 update, as you all know, this was a little bit of a light year, with COVID obviously  
2 putting a hamper on a lot of the activities in the Legislature and the focus really  
3 was on many of the bills related to COVID response. But I did want to highlight  
4 for you a few that impact the Department and that we will be tracking for  
5 implementation.

6           So the first is AB 80, which was a budget trailer bill, and you heard  
7 Lindy mention this as well. But the pieces that impact us is beginning July 1st of  
8 2020 the trailer bill revises the permitted range for the actuarial value of specified  
9 bronze-level health plans offered by Covered California.

10           The other piece is it gives the DMHC the authority to take  
11 enforcement action if a health plan is not in compliance with the requirements  
12 related to the Health Care Payments Data Program administered by the Office of  
13 Statewide Health Planning and Development. I know there's a lot of excitement  
14 about the HPD getting up and running here in the next couple of years and we  
15 will have an enforcement role in that.

16           The next one is AB 1124, which authorizes the Department to  
17 approve two four-year pilot programs that would permit risk-bearing organizations  
18 and restricted health plans to undertake risk-bearing arrangements with either a  
19 qualifying voluntary employees' benefit association or a qualifying trust fund; and  
20 these arrangements are not subject to the full requirements of the Knox-Keene  
21 Act. The VEBA or trust fund and participating entities will report information to  
22 the Department annually and we will include those findings in a report to the  
23 Legislature. The key dates here are we need to approve the pilots by May 1st of  
24 2021. The pilots will run from January 1st of 2022 through the end of December  
25 2025; and then that report to the legislature will be in January of 2027.

1           Let's see. The next one here is AB 2118. Beginning October 1st of  
2 2021 health plans will annually report rate information on premiums, cost sharing,  
3 benefits, enrollment and trend factors for the individual and small group market.  
4 This really is mirroring the requirements that we have had as a result of SB 546  
5 on the large group side.

6           And then beginning in 2022 we will start publicly reporting this  
7 information in our annual, now biennial meeting that we have in San Francisco or  
8 LA where we report on large group rate information prescription drug costs.

9           Let's see. AB 2157. This really codified some of the changes that  
10 we made to our independent dispute resolution process to address the  
11 confidentiality of information that is submitted for review. And again, this is really  
12 consistent with some of the changes we made earlier, earlier this year and last  
13 year, to protect the confidentiality of information that's submitted by both  
14 providers and (inaudible).

15           Let's see. SB 406 was a healthcare omnibus bill that preserves the  
16 existing ban on lifetime and annual limits on healthcare benefits and the existing  
17 requirement that health plans cover preventive services without cost sharing, by  
18 making these requirements independent of federal law. It also extended the  
19 sunset date of CHBRP, the California Health Benefit Review Program, by two  
20 years.

21           And the big one for us this year that I mentioned that Amanda Levy  
22 will be heading up our implementation is SB 855. This is related to behavioral  
23 health. It amends California's mental health parity statute requiring commercial  
24 health plans in all group and individual markets to cover treatment for all  
25 medically necessary mental health and substance use disorder conditions.

1                   It also defines medical necessity and it establishes specific  
2 standards for what constitutes medically necessary treatment and the criteria for  
3 the use of clinical guidelines when making medical necessity and level of care  
4 placement decisions.

5                   It also has an out-of-network provision requiring plans to help  
6 arrange for coverage for medically necessary mental health and substance use  
7 disorder treatment services when they cannot provide that in-network.

8                   So lots of work to do on this bill, it takes effect January 1st of 2021.  
9 Lots of questions we are getting around the clinical guidelines. So for those of  
10 you that are interested in this bill just be on the lookout because Amanda will be  
11 leading our stakeholder effort for that.

12                  And with that I think that concludes our legislation that we will be  
13 tracking. And again, we will be bringing back more information over the next  
14 year to the Board on our implementation of these efforts but I would be happy to  
15 take any questions.

16                  CHAIR GRGURINA: Any questions or comments from the Board  
17 Members?

18                  Amy, go ahead.

19                  MEMBER YAO: Yes, I just have a comment regarding AB 80. I  
20 just want to appreciate DMHC's great work on this one to create a level playing  
21 field among all the health plans. Thanks for that.

22                  MEMBER WATANABE: Thank you.

23                  CHAIR GRGURINA: Other comments or questions from Board  
24 Members?

25                  Okay, if not, Lezlie, any comments or questions from members of

1 the public?

2 MS. MICHELETTI: There are no comments or questions from  
3 members of the public at this time.

4 CHAIR GRGURINA: All right, thank you, Lezlie.

5 All right, well, thank you, Mary. I think you can take a break. We  
6 are going to move on and Pritika is going to take us through multiple items  
7 coming up here. So actually our first one next on the agenda item is the 2019  
8 risk adjustment transfers. So with that, Pritika, you are up.

9 MS. DUTT: Thank you, John. Good morning. I am Pritika Dutt,  
10 Deputy Director for the Office of Financial Review; I will provide you an update on  
11 the 2019 risk adjustment transfers. Please refer to the report titled 2019 Risk  
12 Adjustment Transfers available on the FSSB page. The risk adjustment transfer  
13 program is intended to transfer funds from health plans and insurers with lower  
14 actuarial risk to those with higher risk.

15 Okay, so moving on to page 2 of the report. Page 2 shows the risk  
16 adjustment transfers for the 2019 benefit year for the DMHC health plans. For  
17 benefit year 2019 a total of \$1.26 billion was transferred between California  
18 health plans and insurers. Blue Shield, Anthem, Sharp and Ventura County  
19 Health Plan received payments from the risk adjustment transfers, or sometimes  
20 they are referred to as the RAT. Eleven health plans, 11 DMHC health plans had  
21 to pay into the risk adjustment pool. Risk adjustment transfers represent an  
22 average of 8% of premium.

23 CHAIR GRGURINA: Pritika, can I step in for a moment? I am not  
24 sure about the rest of the members or members of the public but I am only  
25 seeing the opening slide. Is that what other --

1 MS. DUTT: Yes. You have to refer to the report that was included  
2 as part of your packet.

3 CHAIR GRGURINA: All right, thank you Pritika, I should pay closer  
4 attention. I apologize. Continue.

5 MS. DUTT: Thank you. Okay. And then moving on to page 3 of  
6 the report. Here you can see the high-cost risk pool payment received by DMHC  
7 health plans for benefit year 2019. So in 2018, CMS added a high-cost risk pool  
8 program to risk adjustment transfer methodology. The high-cost risk pool helped  
9 ensured that risk adjustment transfers better reflect the average actuarial risk,  
10 while also providing protection to issuers with exceptionally high cost enrollees.

11 The California health plans and insurers received an additional  
12 \$157 million via this program in 2019. So that \$157 million is the total between  
13 the DMHC health plans and the CDI insurers.

14 To fund this program the high-cost pool collects a charge from  
15 issuers of risk adjustment covered plans that is a small percentage of the issuers'  
16 or health plans' total premiums. In 2019 the high-cost risk pool charge was .24%  
17 of premium for the individual market and .37% of premium for the small group  
18 market nationally. So it was less than a penny for the plans to fund this program  
19 for every dollar of premium. The high-cost risk pool reimburses issuers for 60%  
20 of an enrollees aggregated paid claim costs exceeding \$1 million dollars, so it is  
21 intended to help plans that have high-cost enrollees where their claims costs  
22 exceed \$1 million.

23 And the next two pages of this report shows the risk adjustment  
24 transfers and high-cost risk pool payment for CDI insurers. Overall it appears the  
25 DMHC-licensed plans are transferring funds to CDI insurers in the risk



1 adjustment program, demonstrating that CDI plans have higher risk than the  
2 DMHC plans; except for Blue Cross and Blue Shield because, again, Blue Shield  
3 and Blue Cross have PPO products similar to the CDI plans so we see that the  
4 HMO plans end up transferring risk adjustment transfer payments to PPO  
5 products, and that's like the trend we see nationally as well.

6 So with that, that brings me to the end of this presentation. I can  
7 take any questions. I think Amy can help me answer some questions there too.

8 CHAIR GRGURINA: All right, questions or comments from the  
9 Board Members?

10 Yes, Larry, go ahead.

11 MEMBER DEGHEALDI: First of all, I think this is great public  
12 policy, to smooth risk across. And my question is, and maybe this is for Amy, are  
13 we capturing the full risk of the population? That is, the HCC, the commercial  
14 HCC codes? Is this truly representative of the amount of risk transfers that  
15 should occur? I know it's hard to answer. And then the second question is, in  
16 the Medi-Cal world, in the Medicare world, other payers, we don't do this, and I  
17 just would look for a day when we appropriately smooth risk to make whole the  
18 plans and the providers that care for sicker Californians. So I guess my question  
19 is, is this risk adjustment working? Is it adequate? Are we moving in the right  
20 direction over time?

21 MEMBER YAO: Yes, I think, Larry, you are right, it's a very hard  
22 question to answer. And I definitely believe the concept and the operations and  
23 the trending is in the right direction so that we could -- to be sure that the  
24 consumers with a broad choice of plans. Without risk adjustments I don't think  
25 anybody is going to be offering like the PPO type of product. So from that

1 perspective I do think it is working and I think it is working just as good as we  
2 designed it. And whether there are going to be improvement areas, for sure, I  
3 am sure. As we continue to work with our providers to improve the data  
4 submission quality that will improve the accuracy of this program.

5           Secondly, you are asking about Medicare. The Medicare risk  
6 adjustment is different, it is not a zero sum game. It is really paying you for your  
7 health plan specific risk so I do think that also is working there. When it comes to  
8 Medi-Cal, that's where I think what we have is like a pharmacy-based kind of risk  
9 adjustment right now. I do feel there could be improvement in the Medi-Cal  
10 space, how we pay health plans, by incorporating medical diagnoses into that  
11 process.

12           CHAIR GRGURINA: And I'll just add on to Amy's comments. We  
13 are seeing and appreciate Amy coming forward and showing us; and we can see  
14 in the results that there is a difference of risk that's going on in the individual, the  
15 small group market in Covered California, so those risk payments are helping.  
16 Certainly as we are all aware, and for those of us that were back in the PAC  
17 Advantage (phonetic) and HPPC (phonetic) days, watching a PPO be lined up  
18 against an HMO does draw extra risk because of the openness of the ability to  
19 go anywhere that you want, so there needs to be that. But I think also, as Amy  
20 said, if you think about it, Medicare, if you will, is doing it on the front end, which  
21 is taking a look at that individual member and paying for that individual member  
22 in advance, versus doing it on the back end. I would also agree with Amy's  
23 comments on the Medi-Cal side is using an Rx model; and we think there are  
24 stronger models that are available and we are talking with the Department about  
25 trying to look at other models.

1                   Comments, questions from other Board Members on this topic?

2                   Paul?

3                   MEMBER DURR: Yes. I was just going to comment. I think it  
4 does speak well for being able to normalize it. I think that is really very well  
5 received and noticed. I think it does help diminish some of the risk there that a  
6 plan would be mindful of getting. You do wonder though, and I am wondering  
7 more from a trending perspective, I can't help but notice the HMO transfer to  
8 PPO, right? And the fact that in an HMO delegated model we are coordinating  
9 and managing that care better. So that when you think about overall the total  
10 spend could be better if more patients-one would presume I don't know this-if  
11 they were in a coordinated HMO model then they would be in the PPO. Just odd  
12 because, you know, PPO patients obviously can go anywhere. But you know,  
13 seeing that trend.

14                   I think this report is great. I think it is very eye opening and very  
15 appreciative of you sharing it. And I think Amy's comments do add a lot of insight  
16 into that and having that is a good perspective. But you wonder if you dig deeper  
17 into some of that as to sort of why the shifts are happening and is it true when  
18 you go back and look at it over history? So just a comment, thank you.

19                   CHAIR GRGURINA: Thank you, Paul.

20                   And of course, obviously, we can all recall the couple of meetings  
21 where Jeff brought the results from Atlas to be able to show us what was going  
22 on with the more capitation or the more risk an entity was taking off at the end of  
23 the day was higher quality and lower overall costs. So all of these things are all  
24 tied together.

25                   Any other comments or questions from Board Members?

1 MEMBER RIDEOUT: I would just say, if we are going to level the  
2 financial playing field we ought to level the quality playing field as well.

3 CHAIR GRGURINA: Thank you, Jeff.

4 Okay, if there's no other comments or questions from the Board  
5 Members, Lezlie, do we have any comments or questions from members of the  
6 public?

7 MS. MICHELETTI: No raised hands or requests to speak at this  
8 time.

9 CHAIR GRGURINA: All right, thank you, Lezlie.

10 Okay, well, thank you, Pritika. And if you will stay and get ready the  
11 next item is the 2019 federal medical loss ratio, the MLR summary. Go ahead,  
12 Pritika.

13 MS. DUTT: So thank you, John. I will provide you an overview of  
14 the 2019 annual federal medical loss ratio reports that we received from health  
15 plans on August 17 2020. Again for this presentation please refer to the 2019  
16 Federal Medical Loss Ratio Summary Report that is available as part of the  
17 meeting handouts electronically on our Financial Solvency Standards Board  
18 page; for the Board it was included as part of your meeting packet.

19 Federal laws require health plans that sell healthcare products  
20 directly to enrollees and employer groups to spend a certain percentage of their  
21 premium dollars on health care or medical expenses. The medical loss ratio  
22 requirement went into effect for reporting year 2011. Health plans in the small  
23 group and individual market have to spend 80% of their premium revenue on  
24 medical services, so that's 80 cents on every dollar. And for the health plans in  
25 the large group market the requirement is 85%, so 85 cents on every dollar for

1 the large group health plan has to be spent for providing health care services.

2           If the plans fail to meet this requirement they have to pay a rebate  
3 to the enrollees or employer groups. For rebate purposes MLR is based on three  
4 year data. So for example, for reporting year 2019, the report that we are looking  
5 at right here, the MLR and rebate calculation is based on the three year average  
6 health plan's premium and medical expenses. So it includes 2017, 2018 and  
7 2019 data to come up with the MLR percentage as well as the rebate calculation.

8           Moving on we can turn to page 2 of the report. So page 2 of the  
9 report shows MLR for the health plans in the individual market. All plans that  
10 offer products in the individual market and are subject to the federal MLR  
11 reporting requirement met the medical loss ratio of 80%. The MLR for the 12  
12 health plans in the individual market ranged from 80.1% to 97.2%; so there were  
13 no rebates paid in the individual market.

14           Page 3 of the report. So turning to page 3, it shows the MLR for  
15 the health plans in the small group market. For the small group market the MLR  
16 requirement is 80%. For the 12 health plans in the small group market MLR  
17 ranged from 77.7% to 105.4%. Four health plans, which is Aetna, Anthem Blue  
18 Cross, Blue Shield and Health Net reported MLR below 80% and were required  
19 to pay rebates to the enrollees. Aetna paid rebates of \$2.3 million, Anthem paid  
20 rebate of \$53 million, Blue Shield paid rebate of \$34.9 million and Health Net  
21 paid almost \$10 million in rebates.

22           The four plans had to issue rebate checks by September 30, 2020.

23 The rebates may be issued in a number of ways. Enrollees might receive a  
24 rebate check in the mail, a deposit paid into the account or receive direct  
25 reduction in future premium, so it is like a premium credit for their future

1 premium.

2                   Moving on to page 4, the table shows the MLR for full service plans  
3 in the large group market; 21 health plans offer products in the large group  
4 market. The MLR requirement in the large group market is 85%. The MLR for  
5 the 21 large group plans ranged from 82.6% to 119.5%. One plan was required  
6 to pay a rebate. Community Care Health Plan reported MLR of 82.6% and paid  
7 rebate of \$1.3 million. The plan had around 10,000 enrollees in the large group  
8 market and all the enrollees are employees of the plan or its affiliated hospital.

9                   Table 4 on page 5 shows the MLR for four specialized plans  
10 subject to federal MLR reporting requirement for their large group products.  
11 OptumHealth Behavioral Solutions of California did not meet the MLR  
12 requirement of 85%. OptumHealth Behavioral Solutions of California reported an  
13 MLR of 57.8% and paid rebate of \$859,000. The plan had 21,000 direct lives.  
14 The plan also has an additional 1.6 million enrollees where they act as  
15 subcontractors to provide behavioral health services to enrollees of full service  
16 plans where Optum is not subject to the MLR requirements because these are  
17 sub-delegated lives.

18                   Moving on to page 6. Table 5 here shows the MLR rebate trends  
19 for health plans since 2011.

20                   For MLR reporting year 2019 health plans paid a total of \$102  
21 million in rebates; and since 2011, \$455 million was paid out to enrollees by the  
22 DMHC plans in the form of rebates. The rebates paid by health plans have  
23 fluctuated through the years. Health plans set their rates based on historical  
24 claims cost and utilization data with the goal of meeting MLR requirements and  
25 that is one of the things we look at when we do a rate review. When we get rate

1 filings from a plan we make sure that they are projecting to meet the minimum  
2 MLR requirement for that market. However, medical expenses are driven by how  
3 much enrollees utilize their healthcare benefits and provider costs and this may  
4 vary from year to year, even quarter to quarter, and as such some plans go over  
5 the minimum requirement and some do not meet the MLR requirement and end  
6 up paying rebates.

7 I think one question we keep hearing is, you know MLR and what's  
8 happening with MLR with COVID-19. So, the impact of COVID-19, we would not  
9 see it until we receive the 2020 annual federal MLR report. And the report is due  
10 on July 31, 2021 and any rebates for that reporting would need to be paid by  
11 September 30, 2021. However, since MLR and MLR rebates are calculated  
12 using data for a three year period the 2020 MLR report will include information for  
13 reporting in 2018, 2019 and 2020. With that I can take any questions that you  
14 may have.

15 CHAIR GRGURINA: Comments, questions from members of the  
16 Board? It looks like, Jeff, you had your hand up.

17 MEMBER RIDEOUT: Yes. Pritika, as problematic as MLR is,  
18 obviously our eyes go to MLRs above 100, 110%, and those very low; the Optum  
19 behavioral health group is reminiscent of our dental MLR discussions. But can  
20 you give us any color on those that are above 110% and the financial stability of  
21 those organizations? I realize there's a lot of small enrollment but they are still  
22 worrisome that, you know, that clip is obviously not sustainable.

23 MS. DUTT: Right. Jeff, in addition to looking at the MLR reports  
24 we also get quarterly financial statements for health plans, so MLR is one report  
25 we look at. We also look at their rate information as well as financial statements

1 that we receive on quarterly and monthly annual bases. So we see how these  
2 plans are doing across all their product lines and just not specific to that market.  
3 That's one of the things like we look at also as part of our rate review, what's the  
4 plan's projected MLR. And if we see somebody is projecting towards 100  
5 percent we ask additional questions on, you know, how they will be able to  
6 sustain their operations.

7 MEMBER RIDEOUT: So I am taking that to imply that you don't  
8 have any concerns about those plans that are well above 100%; is that correct?

9 MS. DUTT: Some we may. It depends on, like I said, we look at  
10 their financial statements. So we will see how they are doing with meeting the  
11 financial reserve requirement, our TNE requirement. We ask questions there  
12 with the financial statement review process. So again, one of the driving factors  
13 for concern would be like, okay, what is this plan's financial reserve levels, how is  
14 their TNE looking?

15 MEMBER RIDEOUT: Right. I don't want to pin you down if I  
16 shouldn't but can you share the ones that you are concerned about since we are  
17 looking at them by name or is that not appropriate?

18 MS. DUTT: I would have to take that one back, see if that's  
19 something I can share.

20 CHAIR GRGURINA: Maybe I could just add in, Jeff. If we are  
21 looking at page 4, and you are seeing some of those marks, my plan is on that  
22 mark at 102.9% for under 12,000 members, which is less than 10%. And as  
23 Pritika said, obviously we are not pleased with that but you have to look at our  
24 entire book of business in addition to our MLR overall and where our reserves  
25 are. And so it is concerning to be above 100% but this is not a huge problematic



1 thing for us, given that this is a small piece of our business.

2           And so that is what I assume. And what we heard Pritika say is  
3 they are looking at every single one of them. And I could see some of our sister  
4 public health plans who are on here as well, with, again, small portions of their  
5 overall business being here. These are generally lines of business that we stood  
6 up to help provide insurance because others weren't coming forward.

7           MEMBER RIDEOUT: John, I said 110 on purpose, I didn't want to  
8 pick on anybody. But I just want to make sure as a member of this committee I  
9 am either asking the right questions or not asking the wrong questions. But, you  
10 know, that I don't really have any ability to kind of see that other information so I  
11 am reacting to what I am being shown.

12           CHAIR GRGURINA: And it's correct. And I'm sure as Amy would  
13 tell us, no plan wants to be even at 100% because there's no dollars for your own  
14 administration to run it so it is at a loss, so it is the appropriate question. But of  
15 course, as Pritika said, it is a combination of factors, taking a look at the overall  
16 revenue, the overall MLR, as well as what the reserve factors are for the plans.  
17 And Pritika will take a look and come back to see in the future if they can  
18 highlight for us where they have concerns.

19           MS. DUTT: Right. So most of these plans in the large group  
20 market that have above 100% MLR are in-home support service plans. Again,  
21 like John said, it's a small piece of their business. And so we look at, again, like  
22 these are some of the Medi-Cal plans, right, that offer IHSS products and are  
23 subject to the MLR reporting requirement. So we take a deeper dive when we  
24 start looking at the Medi-Cal plans, financial health, financial condition, and we  
25 will discuss that when we talk about the financial summary of Medi-Cal managed

1 care plans, because we're looking at their overall picture on how they're looking.  
2 So MLR is just one piece of what we look at, we have financial statements, we  
3 have other compliance reports we look at. So again, I can take a look at where  
4 there are concerns and share that with the Board at a future meeting.

5 CHAIR GRGURINA: Paul, I believe you had your hand up and  
6 then Amy.

7 MEMBER DURR: Yes. So nice information. I guess my question  
8 has to do with I know that it is a three year average trend. But when you look at  
9 the last page of the report, page 6 that shows '17, 18 and 19, all where the  
10 rebates are over \$70 million and growing, I mean 72, 71 and then it jumps to 102.  
11 It would kind of lead one to suspect that if the rebates are growing and it's a  
12 three year average are the rates being set appropriately? Is there something that  
13 we need to look at more specifically at the rate review process that we are being  
14 more diligent in that review? Because I am concerned -- not concerned it is just  
15 an observation about the growing dollars in the rebate. And it may be plan  
16 specific so it may indicate something more unique about those plans.

17 MEMBER DURR: So Paul, one thing I wanted to correct is it is not  
18 really an average where you divide it by three. It is like you add the three years  
19 worth of information and then you divide it by the premium information, and you  
20 add the three years worth of medical expenses and then you divide it by  
21 premium. So one of the things is like for example if a plan has low MLR in 2017  
22 that will keep showing in the 2018 reporting, 2019 reporting, so it will keep  
23 showing in there. I don't know, Amy, if you wanted to add something to what the  
24 what plans look at for rates?

25 MEMBER YAO: Yes. So, Pritika, you are definitely correct. What

1 happened to Blue Shield is back in '17 somehow I think we missed the mark on  
2 pricing. We priced too conservatively so it carried forward. But if you look at our  
3 most recent couple of years the rate increases actually have been below 3% and  
4 we have been doing the pricing correction. But there is the trailing effect; I  
5 expect the number will come down next year.

6 CHAIR GRGURINA: Pritika, I might add, what might also be  
7 helpful in the information is I appreciate Paul's comment of when you look at the  
8 years you see it growing, particularly since '17. What is this as a percentage of  
9 the overall premium that was taken in? Are we talking about .5 point, 1 point, are  
10 we talking 5%? That also gives us a gauge, because of course this -- no offense,  
11 Amy, but it is not an exact science of getting the rates exactly correct; so that will  
12 just be an additional piece of information that is helpful for us to take a look to  
13 see how much of the overall rate is this off. But I do appreciate Paul's comment  
14 that it is seeming to climb. And of course what everyone is really interested in is,  
15 as Pritika mentioned, it won't be -- the results will be given I believe you said July  
16 of 2021 for calendar year 2020 to see what happened in that year in those  
17 marketplaces.

18 Jen, I believe you have your hand up.

19 MEMBER FLORY: Yes. I mean, similar to what Paul was saying.  
20 And thank you, Amy, for that. I mean, pointing out that, you know, what  
21 happened in one year can carry on through other years and I think we all know  
22 there was a lot of uncertainty in the insurance market in the last few years. But I  
23 was wondering if there was also another way that we should be looking at trends  
24 by plan to see if certain plans are off, you know, beyond just missing the mark  
25 one year but continually being off.

1 CHAIR GRGURINA: Thank you, Jen.

2 Larry, did you have your hand up?

3 MEMBER DEGHELALDI: I did. I have two sort of maybe dumb  
4 questions. If I am a Covered California enrollee and I select a plan and I am  
5 subsidized and there is a rebate does it all come to me or does it go to the  
6 federal government as well? That's the first maybe dumb question.

7 MS. DUTT: So that's a good question, which I did ask  
8 (indiscernible) at CMS that question earlier this week. It will go to you, the  
9 enrollee, it will not return to the federal government. The premium tax credit, it  
10 will just go to you.

11 MEMBER DEGHELALDI: And the second question. When you  
12 calculate the total premiums do risk adjustment transfers factor into the  
13 calculation? Amy is nodding her head, okay.

14 MS. DUTT: Yes.

15 MEMBER YAO: Yes, it is part of it.

16 John, I have a question.

17 CHAIR GRGURINA: Go ahead, Amy.

18 MEMBER YAO: Yes. I have a question around the rebating  
19 process. And, Pritika, you mentioned some of the health plans actually rebating,  
20 directly give it back to the members and some of the health plans applied it as a  
21 premium credit in the future. For Blue Shield we always gave it back to the  
22 members because we have the point of view of that we cannot give a premium  
23 credit, future premium credit, because that could be viewed as incentive to entice  
24 the member to stay with the health plan. I am surprised to hear some of the  
25 plans actually apply it as a premium credit.

1 MS. DUTT: It is an option where it has to be a credit for that  
2 enrollee's direct premium. So let's say if you owed somebody \$50, it has to be  
3 taken off that enrollee's bill for next month.

4 MEMBER YAO: Yes, I hear you. But still, we still view that you  
5 gave the incentive to the member to stay with that plan. So anyway, I just  
6 wanted to point that out. That's why we don't do it that way, because we want  
7 make sure we separate out the future premium versus this is a historical  
8 premium you were overcharged; so we do give it back to the member directly.

9 And then just one observation on the individual market. You see all  
10 the rebates out there for all 11 plans so there may be some lessons learned  
11 there that can be applied to the small group market. Just pointing that out.

12 CHAIR GRGURINA: All right, thank you, Amy.

13 Other comments or questions from the Board Members?

14 Okay, not seeing any, Lezlie, do we have any comments or  
15 questions from members of the public?

16 MS. MICHELETTI: Yes, we do have one. Bill, go ahead.

17 MR. BARCELLONA: Thank you, Lezlie.

18 I just had a comment about the MLR calculations that we are  
19 seeing for this year in 2020 with the COVID response. A lot of our members at  
20 the physician group level -- John, I am sorry, Bill Barcellona, America's Physician  
21 Groups. Okay, got it.

22 CHAIR GRGURINA: Thank you, Bill.

23 MR. BARCELLONA: Yes, sorry.

24 When the pandemic started and we had kind of across the board  
25 waiver of co-pays by the commercial plans without any back-fill. This is affecting

1 the overall negotiated capitation rates of the groups because capitation is  
2 negotiated on an age/sex-adjusted basis for base rates and then it's adjusted by  
3 the co-pay revenue that the actual treating physician would collect at the time of  
4 the service. And when you waive the co-pays the plan is not waiving receipt of  
5 the co-pays, the group is not waiving receipt, it is actually, you know, money that  
6 is taken out of the pocket of the primary care provider or the specialty provider  
7 who is rendering the care.

8           And one of the things I don't understand is why the commercial  
9 plans are not back-filling this revenue because it seems like it's just going to end  
10 up being rebated you know. If utilization is indeed lower than it was projected for  
11 2020 all of this unspent money that would go to providers for the services is just  
12 going to get rebated and it just doesn't make much sense. I don't know if  
13 anybody has any other observations or feels that there is a conflict in what I am  
14 saying, but I think it's a big problem going forward to the stability of the primary  
15 care providers in California.

16           CHAIR GRGURINA: All right, thank you, Bill.

17           Any comments, Pritika?

18           MS. DUTT: Thank you for the comment, Bill.

19           CHAIR GRGURINA: Lezlie, do we have any other comments from  
20 members of the public?

21           MS. MICHELETTI: Yes, we do have one more. Derek, if you can  
22 go ahead and speak and introduce yourself please. Derek? You might need to  
23 unmute.

24           Hi, this is Derek Schneider, I am the CFO for MedPOINT  
25 Management. In relation to some of the questions on how to view the increasing

1 dollars related to the rebates, it might be good to have a companion calculation  
2 showing per member/per month, because that would normalize for membership  
3 changes year over year, because if the membership is growing the total dollar  
4 rebate is going to grow as well. But a PM/PM would normalize for that and let  
5 you know is the conservatism consistent or increasing or decreasing?

6 CHAIR GRGURINA: Thank you, Derek.

7 Lezlie, any other comments from members of the public?

8 MS. MICHELETTI: No other raised hands or requests to speak at  
9 this time.

10 CHAIR GRGURINA: All right, thank you, Lezlie.

11 All right, Pritika, thank you.

12 Let's move to the next agenda item which is the 2021 rates in the  
13 individual market, with Pritika.

14 MS. DUTT: Thank you, John. I have to find the right handout over  
15 here. Okay.

16 The purpose of this presentation is to give you a brief overview of  
17 the 2021 rates for health plans in Covered California's individual market. For this  
18 presentation please refer to the report titled 2021 Rates in the Individual Market  
19 on the FSSB page on the DMHC's website. This is only a one page report.

20 The table on page 1 of the report displays the proposed and final  
21 rate increases as well as the estimated enrollment for 12 health plans that offer  
22 individual products. Eleven of these plans offer individual products on Covered  
23 California's Health Benefit Exchange. Sutter Health Plan offers all non-exchange  
24 individual products and projected enrollment -- it had projected enrollment of  
25 3700 lives and an average annual increase of 3.5%.

1           As seen on this chart, the average rate change ranged from a  
2 decrease of 4.6% to an increase of 8.77%. Overall the average rate increase  
3 amongst the plans was 0.5%. The rate changes are driven by medical cost  
4 trends, which include emerging and projected experience, changes in risk  
5 adjustment, administrative costs, anticipated changes in market-wide health  
6 status of the covered population.

7           Health plans were also asked to provide estimated impact of  
8 COVID-19 on their proposed rate. So one of the questions we did ask the health  
9 plans was how they projected the impact of COVID on their rates? So there  
10 were some plans that included changes in their rates as a result of COVID, as a  
11 result of the pandemic. A majority of the plans stated that there wasn't enough  
12 data at the time of the rate projections to forecast the impact of COVID-19 on the  
13 2021 rates.

14           While the DMHC does not have the authority to deny rate  
15 increases, through the DMHC's rate review efforts we hold health plans  
16 accountable and ensure consumers get value for the premium dollars they  
17 spend. And through the rate review process we have saved enrollees \$296  
18 million since 2011. That is all the update I have for this one. Any questions?

19           CHAIR GRGURINA: Comments or questions from the Board  
20 Members?

21           Not looking like we do, okay. Lezlie, any comments or questions  
22 from members of the public?

23           MS. MICHELETTI: No comments or questions from the public at  
24 this time. Wait, we do have one that just came through, one second.

25           CHAIR GRGURINA: Okay.



1 MS. MICHELETTI: Janet, if you can unmute yourself and introduce  
2 yourself, please.

3 MS. VADAKKUMCHERRY: Yes. Good afternoon, good morning,  
4 everyone. This is Janet Vadakkumcherry of Health Center Partners in San  
5 Diego. And I am just -- and I am going back, sorry, from Bill's question in the  
6 previous segment.

7 There was an All Plan Letter, I think DMHC was collecting data  
8 from the health plans, it was entitled Network Adequacy and Unnecessary  
9 Burdens on Providers, collecting what the health plans were typically doing to  
10 support the provider network and the provider community. And I don't know that I  
11 saw any results of that survey and maybe those results are not going to be  
12 public. But I guess that's my question. If there are, are the results going to be  
13 public? If they are available where would I find those?

14 MEMBER WATANABE: I can respond to that. Thank you, Janet,  
15 for your question. So we did, this was going back early in the in the pandemic,  
16 asked the plans about the things that they were doing to support providers. And  
17 we did get a response; it is available through our Public Records Act request  
18 process. The plans identified a number of things that they are doing to support  
19 providers including loans and grants and PPE. That was a one time data call.

20 What I will say is we are working on another All Plan Letter that we  
21 have shared with some of our stakeholders and are in the process of finalizing  
22 that will collect more information about the impact on providers, potential provider  
23 closures and what the plans are doing to support providers. So I think it is  
24 definitely on all of our radar that particularly our physicians and our small  
25 practices have been impacted by COVID, the decrease in utilization and the cost

1 of PPE. We are working on another APL so keep your eyes out for that, we are  
2 hoping to get that out quickly. But it will -- the purpose is to really assess the  
3 impact on the network so more to come on that.

4 MS. VADAKKUMCHERRY: Thank you.

5 CHAIR GRGURINA: All right, thank you, Janet.

6 Lezlie, any other comments or questions from members of the  
7 public?

8 MS. MICHELETTI: No further comments or questions.

9 CHAIR GRGURINA: All right, thank you very much.

10 The last thing, you know, in these tough times it is always good to  
11 find the pieces of positive news. And as Pritika walked us through and the chart  
12 was there the overall rate, even though small as it may be, a decrease for  
13 calendar year 2021 in Covered California is a positive thing going forward.

14 So with that, Pritika, you are up with the financial summary of the  
15 Medi-Cal managed care health plans.

16 MS. DUTT: Thank you, John. I will provide you a quick update on  
17 the financial summary of the Medi-Cal managed care report for quarter end June  
18 30th, 2020. A copy of the detailed report is available on our public website under  
19 the FSSB Financial Solvency Standards Board section. This report is prepared  
20 by the DMHC on a quarterly basis and highlights enrollment and financial  
21 information for local initiatives, county organized health systems and non-  
22 governmental Medi-Cal plans. Non-governmental medical plans, or NGMs as we  
23 refer to in the report, are plans that report greater than 50% Medi-Cal enrollment  
24 but are neither an LI or Local Initiative or a COHS, which is the county organized  
25 health systems. So the report is divided into three distinct areas, first focusing on

1 LIs, next COHS, and then we look at the non-governmental Medi-Cal plans.

2           There are nine local initiative plans that serve 5 million Medi-Cal  
3 beneficiaries in 13 counties.

4           For the second quarter, I think it was the fourth quarter for most of  
5 the government plans so it's for the June 30 quarter, the Local Initiatives reported  
6 total net loss of \$15 million.

7           TNE to required TNE ranged from 439% to 749%. So two Local  
8 Initiatives reported net losses for the June 30th quarter. LA Care reported a net  
9 loss of \$64 million. The plan reported an increase in its medical expenses for in-  
10 patient services. So we went back and looked at the cause for the loss and then  
11 we noticed that the plan's in-patient service expenses had increased for the  
12 quarter. LA Care had TNE of 722%. The other plan that reported a net loss for  
13 the Local Initiatives was Health Plan of San Joaquin. The plan reported a net  
14 loss of \$100,000. The plan reported four consecutive quarterly losses and  
15 attributed its losses to its rate adjustment. At June 30th Health Plan of San  
16 Joaquin had TNE to required TNE of 749%.

17           There are six County Organized Health System plans that serve 22  
18 counties. We received financial reports from five COHS. Gold Coast does not  
19 report to the DMHC and the details of why they don't report is in the report itself.

20           The five County Organized Health Systems that report to the  
21 DMHC serve over 1.9 million Medi-Cal beneficiaries.

22           For the second quarter The COHS plans reported total net loss of  
23 \$47 million.

24           TNE to required TNE for the COHS plans ranged from 596% to  
25 1,041%. So with the exception of CalOptima the four remaining COHS plans

1 reported net losses for the quarter. CenCal reported a net loss of \$22 million,  
2 which appears to be as a result of the plan booking its MCO tax of \$29 million at  
3 its quarter end June 30 financials. The plan had TNE to required TNE of 595%.

4           Central California Alliance for Health reported a net loss of \$25  
5 million at June 30. The plan has continued to report net losses for several  
6 quarters now. The plan's losses are due to its high medical expenses and Medi-  
7 Cal rate adjustments, per the plan. We have talked to the plan as part of our  
8 financial oversight of the plan. The plan has indicated that it is working on its  
9 cost containment efforts. The plan had reported TNE to required TNE of 765%.  
10 Though the plan's TNE may seem high it still causes us concerns because the  
11 plan's TNE has continued to decline as a result of its continued net losses. We  
12 have been working with Central California Alliance for Health asking them  
13 additional questions, tracking their progress every quarter.

14           Health Plan of San Mateo reported a net loss of \$5 million and  
15 reported TNE to required TNE of 1,041%.

16           Partnership Health Plan reported a net loss of \$33 million because  
17 the plan booked MCO tax of \$67 million at June 30, which caused a net loss for  
18 the plan. Partnership reported TNE to required TNE of 604%. Next slide.

19           There are 7 NGM plans that serve 3.1 million Medi-Cal  
20 beneficiaries in 31 counties. So for the 7 NGM plans they are either contracted  
21 directly with DHCS or they act as subcontractors to other Medi-Cal plans that  
22 hold direct contracting with the DHCS. NGM plans reported total net income of  
23 \$117 million. TNE to required TNE ranged from 105% to 1,053%.

24           The Medi-Cal managed care plans continue to meet the DMHC's  
25 financial reserve or TNE requirement. The DMHC will continue to monitor the

1 enrollment trends and financial solvency of all LI, COHS and NGM plans  
2 reporting to the DMHC. With that, that brings me to the end of this presentation, I  
3 can take any questions.

4 CHAIR GRGURINA: Comments and questions from the Board  
5 Members?

6 MEMBER DEGHELALDI: Yes, John.

7 CHAIR GRGURINA: Larry, go ahead.

8 MEMBER DEGHELALDI: I have disclosed that I have been a  
9 board member for CCAH for 15 years. I am quite concerned about the trends  
10 and it is not an anomaly. I just worry whether or not the revenue is appropriately  
11 tied to the complexity of, you know, essentially the risk of the patient served. I  
12 don't know the answer to that question. This plan is pretty well managed. It has  
13 great engagement by its providers in all three counties and willingness across the  
14 continuum to care for the Medi-Cal beneficiaries. Something is wrong and it is  
15 not -- certainly cost containment efforts are underway, let's watch it carefully, but  
16 I am concerned.

17 MS. DUTT: Larry, I know you sit on the board for Central California  
18 Alliance for Health; I have a question. What kind of efforts are they, what kind of  
19 conversations is the board having to correct, you know, to change this declining  
20 trend?

21 MEMBER DEGHELALDI: Yes. Payment reductions to physicians,  
22 particularly specialists, and renegotiations with hospitals. There is a great deal of  
23 variation and it is not transparent to even the board members on -- and I think  
24 that would be true across the state. It is not clear what our managed Medi-Cal  
25 plans are paying various hospitals as a percent of the Medi-Cal fee schedule or

1 Medicare DRG or other, because that may be an opportunity. But clearly there is  
2 an acuity increase in the outlier patients that cost, you know, the tragic  
3 endocarditis patient, et cetera. This was true even before COVID. Yes, it's  
4 complicated but I am concerned.

5 CHAIR GRGURINA: Well then I will just add to Larry's comments;  
6 many of the public plans are struggling. Part of it is the times that we are in and  
7 part of it is decisions that have been made over at DHCS and the Administration  
8 and the Legislature. So just as an example, the one health cut that went through  
9 for last fiscal year going retro was the 1.5% cut that Lindy talked about earlier  
10 that went all the way back to July of '19. That was a huge cut for many of us. I  
11 know that many of the public plans did not go back to try and reclaim those from  
12 the providers or the clinics or the hospitals so that just came straight out of  
13 reserves or the bottom line or increasing losses.

14 And there have been a couple of other decisions where DHCS has  
15 gone back to clean up their books and find that they have had some mistakes in  
16 eligibility and have gone back and taken those going all the way back to 2014.  
17 Once again we have had issues there where dollars have been pulled back and  
18 we have not gone back to our providers or our clinics or hospitals to pick them  
19 up, so those have lowered those as well. And I think that this happens  
20 particularly in an area where we are not talking about a commercial marketplace  
21 where the plan is setting the rate that they feel is appropriate, it is the rate that is  
22 basically coming out of the state and CMS. And we are in tough times so it is  
23 something that we do need to keep a close look at.

24 MEMBER DEGHEALDI: John, let me just follow up with just sort  
25 of a macro observation. The hospitals in California that care for Medi-Cal

1 beneficiaries are mostly made whole through the hospital fee program.  
2 RFQHCs, of course, have a cost-based reimbursement that mostly keeps them  
3 whole, the primary care physicians were enticed positively in 2012 and 2013.  
4 But Medi-Cal rates, those have started to erode and the specialists in particular.  
5 So I am worried about specialty access for our Medi-Cal beneficiaries because  
6 prop 56 is a small bump, not adequate to cover costs. I just worry as we go  
7 forward, John, with payment reductions to certain providers that access network  
8 adequacy will be a problem.

9 CHAIR GRGURINA: I agree with your comments, Larry. Of course  
10 many of us who have been around for a very long time know what happened  
11 when there is difficulty with the state budgets. No one wants to be able to cut  
12 back on eligibility, no one wants to cut back on benefits, so the third piece of the  
13 balloon is the rates to the plans and the providers and we will have to keep a  
14 close eye on that.

15 Comments or questions from other Board Members? Paul.

16 MEMBER DURR: Yes. My question has to do with Partnership  
17 Health Plan because I see that they are also having a slow tic where they seem  
18 to be losing. On page 22 they are certainly well reserved on TNE but overall if  
19 you go back to 2019 in June, 665. In every quarter it seems like for the most part  
20 there is a slow erosion there. I know that you are watching it, Pritika, but I think I  
21 will reemphasize what Larry and John were just talking about is that in order to  
22 have a specialty care network there does need to be adequate reimbursement  
23 for the providers. You know, the additional cost that they are bearing with  
24 regards to just staying open and having to back-fill their office staff who are trying  
25 to work from home or, you know, the whole thing about do they have kids and

1 managing through that, is something that needs to be considered. So I know,  
2 Pritika, you would be watching Partnership Health Plan as well but I do get  
3 concerned when you see that there is a slow decrease over time as to what is  
4 that trajectory?

5 MS. DUTT: Thank you, Paul, for that question. We are tracking  
6 on, okay, what is driving the decrease? I think, as you may recall from past  
7 presentations, there were some of these local plans that were making community  
8 investments, they were looking at their reserves and investing it to better their  
9 network, strengthen the provider networks, et cetera. Again, that's something  
10 that we are asking questions on when we see a declining trend. With  
11 Partnership and similarly with other plans we will continue tracking their  
12 decreases and what's driving that.

13 CHAIR GRGURINA: Pritika raises a good point which is -- I'm a  
14 good example of that. If you go back for the last several years you see that the  
15 fiscal year-end statements we have lost money. But from our operations and  
16 running the program outside of this last year and the take-back it has basically  
17 been break even or a small margin. It is because we have been spending our  
18 reserves to improve outcomes for our members, working with our providers.  
19 Although you'd imagine, as we have talked about with our board, that has now  
20 come to an end as we are just losing money on the natural. But Pritika is raising  
21 a good point that several of the public plans had been doing that on an ongoing  
22 basis. In fact, I think Larry, the plan that you sit it on the board also had been  
23 making community investments as well, using some of the dollars for that.

24 MEMBER DEGHEALDI: John, the plans have also invested  
25 earnings back into quality incentives for providers and those are being curtailed



1 at a time when we see disparity gaps between Medi-Cal beneficiaries and other  
2 Californians in quality. So that's another area of concern. As the plans struggle  
3 financially we may see quality scores go the wrong direction.

4 CHAIR GRGURINA: Right. Other comments or questions from the  
5 Board Members? Paul.

6 MEMBER DURR: Yes, just to tag on to what Larry was just talking  
7 about. It is something that we all need to be mindful of, it's even more important  
8 that we focus on quality. And yet in order to do that in this pandemic requires  
9 more resources on the behalf of the medical groups to do that and the providers  
10 to reach out to the members who may not want to come in or who want to come  
11 in, there's a variation on that. You know, the increase, or what we expect to see  
12 a decrease in overall quality scores, is because we need to be mindful about how  
13 we are reaching out to those members and how do we capture that information.  
14 Are there different ways that that information can be captured and be counted as  
15 being valid? Because our goal is the same; we want to provide quality care to  
16 members in a cost efficient manner. But with costs going up, trying to enable our  
17 patients with more tools to be able to show they are receiving quality care,  
18 remote monitoring, for example. Those things cost the groups money in trying to  
19 raise that bar. That would be my comment. Thanks, John.

20 CHAIR GRGURINA: Thank you, Paul. Other comments or  
21 questions from the Board Members? Amy.

22 MEMBER YAO: Yes. Maybe I am late to this, maybe you guys  
23 already discussed this. The California Health and Wellness looks like their  
24 reserves are very low and they are continuing to lose money. Are we  
25 concerned? They have like 192,000 members with them. I am not familiar with

1 the plan so I don't know which plan that is.

2 MS. DUTT: Good question, Amy. California Health and Wellness,  
3 the parent company is Centene. Again, like for these plans that have parent  
4 entities that are publicly traded we also look at the publicly traded parent's  
5 financial statements to make sure that those parent companies are doing well.  
6 And if, you know, our plans, the DMHC-licensed plans need resources, you  
7 know, the parent plan could infuse capital if needed.

8 CHAIR GRGURINA: Thank you, Amy.

9 Any other comments or questions? Jeff.

10 MEMBER RIDEOUT: Just to pick up on what Paul said, and Larry,  
11 they are both aware of this. But at least on the commercial and MA side IHA  
12 actually modified and reduced its metric for incentives next year to reflect more of  
13 a pandemic focus. Now that does not say that is going to save anybody money  
14 but at least allows organizations to focus their outreach. I don't want to weigh too  
15 much in on what DHCS is or isn't doing around sort of kind of coming to a core  
16 set of quality measures, but that approach has been, I think, pretty well received  
17 among the risk-bearing medical groups and the health plans and really came  
18 from the bottom up. So if people want any of that information about where we  
19 landed in terms of the measure set and things like that I am happy to share it, it is  
20 all publicly available.

21 CHAIR GRGURINA: Thank you, Jeff.

22 Any other comments or questions? Jen.

23 MEMBER FLORY: Yes. You know, to the point about where cuts  
24 were made. We totally hear the point about quality and access to specialists but  
25 will point out that in last year's budget cycle there were some really tough

1 proposals that were put forward that included cutting beneficiaries off Medi-Cal  
2 that, you know, ones that would be getting it in December that won't be getting it.  
3 And that did include reducing a lot of services that, you know, in other areas are  
4 now considered essential services.

5           So, you know, this is a really tough economic time but we are  
6 grateful that those services were continued and that, you know, we were able to  
7 expand health care to seniors as is happening in a few days. But, you know, I do  
8 hope and trust that this information is also being shared with Department of  
9 Finance and DHCS. As you know, people are trying to figure out, you know, all  
10 of the moving pieces that they are doing in the budget that it really is sustainable  
11 moving forward.

12           CHAIR GRGURINA: Thank you, Jen.

13           MEMBER RIDEOUT: John?

14           CHAIR GRGURINA: Yes.

15           MEMBER RIDEOUT: One follow-up that I forgot to mention. One  
16 of the things that we learned in that process of reducing the set was that NCQA  
17 made a tremendous effort to make many of the typical HEDIS measures  
18 appropriate for telehealth. So meeting those compliance requirements with a  
19 different axis approach. So that I think should be thought of as sort of a great  
20 tool in the tool kit of actually improving access and even in spite of some of the  
21 cuts.

22           CHAIR GRGURINA: Thank you, Jeff.

23           Okay, if there's no further comments from the Board; Lezlie, any  
24 comments or questions from members of the public?

25           MS. MICHELETTI: Yes, we do. Bill, go ahead.

1 MR. BARCELLONA: Hi, Bill Barcellona from APG. Great  
2 discussion, everybody. Really, really good discussion, troubling. I do remember  
3 the days from the early 2000s when the Department had to shut down five health  
4 plans as well as a lot of RBOs and this is very concerning. When Jerry Brown  
5 first became Governor he told me that we all had to learn to do more with less  
6 money. He also said don't quote him on that but it doesn't matter anymore.

7 So here's the thing. In the earlier presentation today by DHCS they  
8 stated that they would pursue increased oversight of delegated entities. And  
9 what we have seen, especially in the recent policy draft that they sent out on  
10 network adequacy, is this duplication of effort between existing DMHC  
11 compliance and increased DHCS compliance on the same issues, same  
12 programs, same topics, with varying standards, creating a conflicting, duplicative  
13 environment that is redundant and that consumes a lot of administrative costs.  
14 And I am concerned that administrative costs are rising significantly in the  
15 delegated model because of this oversight because I don't see that we are  
16 getting any better quality or outcomes from all of it. So we need to take this into  
17 account. It is not just about higher rates, it is about using the rates that we have  
18 more efficiently. End of story.

19 CHAIR GRGURINA: Thank you, Bill.

20 Lezlie, any other comments or questions from members of the  
21 public?

22 MS. MICHELETTI: No, there are no comments or questions.

23 CHAIR GRGURINA: All right, thank you.

24 Okay, Pritika, thank you very much.

25 We will be moving on to the next agenda item which is the provider

1 solvency quarterly update and welcome, Michelle, take it away.

2 MS. YAMANAKA: Thank you very much.

3 MEMBER WATANABE: Michelle, if I could just really quickly, I was  
4 just going to give a few remarks before you start your presentation.

5 MS. YAMANAKA: of course.

6 MEMBER WATANABE: I really wanted to kind of tee up this  
7 presentation and talk about some of the questions that we have had. We have  
8 had a number of comments and questions, particularly about our provider  
9 solvency quarterly update and the corrective action plan chart that we have been  
10 including.

11 And I wanted to just quickly talk about our oversight of RBOs but  
12 also acknowledge that if we were all sitting in the room together I think you would  
13 probably see Pritika and I scribbling notes on feedback on our reports. For those  
14 of you that have joined our Financial Solvency Standards Board meetings over  
15 the years you know that our reports and our presentations have continued to  
16 evolve. We are trying to be responsive to the feedback that you give us but just  
17 wanted to flag that, let us know when we get it right and let us know if we've  
18 missed the mark in our changes because we do want to be responsive and  
19 transparent.

20 I do want to just note, and many of our Board Members know this,  
21 but more for the public, just that we do not directly regulate risk bearing  
22 organizations. Our authority with respect to RBOs really comes from our  
23 authority to regulate health plan contracts and their contracts with these  
24 organizations.

25 RBOs do submit financial enrollment and other information to the

1 DMHC in their contracted health plans and they are required to meet financial  
2 thresholds to ensure the RBOs have the necessary resources to provide health  
3 care services to enrollees and to prevent financial insolvency. The plans are  
4 actually required to provide adequate oversight of the RBOs to ensure they meet  
5 the financial and compliance requirements. And if an RBO fails to meet the  
6 financial solvency requirements they are required to submit a corrective action  
7 plan to their contracted health plan and the DMHC which provides the actions the  
8 RBO will take to correct its deficiencies and the timeline to correct those  
9 deficiencies.

10                   We have had a lot of discussion about the reasons why RBOs  
11 become deficient and end up on a corrective action plan and I just wanted to  
12 highlight that these can range from fairly minor issues or issues associated with  
13 new systems or changes, to some of the more concerning ones of like the TNE  
14 deficiencies and financials. It also could be an increase in medical costs, an  
15 increase in high-cost enrollees or audit adjustments, contracting with a new MSO  
16 or a new claim system. I really just wanted to take this opportunity to say that our  
17 goal with these corrective action plans is really to work with the RBO and the  
18 plan to correct the deficiencies and help them come into compliance.

19                   I think the piece that we maybe have not highlighted in these  
20 forums is what our tools are in our tool kit. If the RBO does not meet the  
21 corrective action plan there are really two steps we can take: One is to extend  
22 the corrective action timeline, which you will see some of these RBOs that  
23 continue to be on a corrective action plan.

24                   But the more aggressive approach is really to take an enforcement  
25 action directing the contracted health plans to freeze enrollment or to de-

1 delegate, which means they no longer can assign health plan enrollees to that  
2 RBO or move enrollees into other RBOs. That is not an action we take lightly.  
3 Many of these groups are part of our safety net, they are serving a very  
4 vulnerable population.

5           So I hope that provides a little more clarity. And we have made,  
6 again, some changes to both the corrective action report and the overall report,  
7 welcome your feedback, but I thought it was important for us to really kind of talk  
8 about our role in our oversight of RBOs, the role of the health plans and what our  
9 tools are in our tool kit. So I'll let Michelle take over from there, but I wanted to  
10 start us off with those remarks. Thank you, Michelle.

11           MS. YAMANAKA: Thank you, Mary.

12           So yes, there have been some changes to the presentation when  
13 comparing to previous presentations so we will go through those. One of the  
14 questions from the last FSSB meeting was the number of insolvencies since the  
15 DMHC began financial monitoring of the risk bearing organizations or RBOs. In  
16 order to do this we captured the RBOs that previously filed financial information  
17 to the Department and were inactive in our system. Then we determined if the  
18 inactive reason was due to financial concerns, which includes insolvency. This  
19 slide represents 111 RBOs that have been inactivated for various reasons for the  
20 period December 2005 through June of 2020.

21           And so for the Board Members, we made a minor adjustment to the  
22 slide after the packets were sent to you. The changes were in the row  
23 Department Issued C&D, that number in your slide was 3 and it increased to 5.  
24 And then the row Financial Concerns - Purchased was 12 in your packet, it was  
25 reduced to 10. So it was just the difference of two in those two columns.

1           Okay, so back to where we compiled the information. The RBOs  
2 were either classified as having financial concerns or no financial concerns at the  
3 time the RBO was inactivated.

4           As you can see there are 39 RBOs that had financial concerns,  
5 which are represented in the first four rows of this table. Let's go over those and  
6 I will give a little bit more of a description on what is involved in each row.

7           So RBO Filed Bankruptcy. This is the RBO or its parent that filed  
8 bankruptcy and with that the enrollment was moved.

9           Department Issued C&D. That's for a cease and desist order. The  
10 Department issued a cease and desist order on these RBOs or to the health  
11 plans that contract with the RBOs for violations with the regulations; and there  
12 were five RBOs in this category.

13           For Financial Concerns - Purchased, these RBOs were on a  
14 corrective action plan when purchased. It was likely that these RBOs would have  
15 gone out of business because we worked with them in the corrective action  
16 process and the RBOs were not improving.

17           For Financial Concerns - Enrollment Reassigned, 21 in this  
18 category. These RBOs had financial concerns and the contracting health plans  
19 took steps to reassign the enrollment to other organizations.

20           Then the remaining 72 RBOs had no financial concerns at the time  
21 the account was inactive and those are the bottom three reasons.

22           So no financial concerns and there was a purchase, these RBOs  
23 were purchased. And again, no financial concerns at the time of purchase.

24           For the row, No Financial Concerns - Enrollment Reassigned,  
25 health plans reassigned these enrollees for 25 of the RBOs.



1           And then we have a catchall Other category which includes RBOs  
2 combining with other RBOs, duplicate numbers issued, or the entity no longer  
3 met the definition of an RBO. So there are 30 (sic) in that category.

4           So looking at the past couple of years to see what happened. In  
5 2019 there were 9 RBOs that were inactivated, 1 RBO or its parent filed for  
6 bankruptcy, 2 RBOs had financial concerns and were purchased, 1 RBO had  
7 financial concerns and the enrollment was reassigned, 1 RBO had no financial  
8 concerns when it was purchased, and four RBOs had no financial concerns and  
9 the enrollment was reassigned. So that is pretty much our analysis since  
10 inception of obtaining the financial reports, kind of showing where possible  
11 insolvency was, what the financial concerns, RBOs that had financial concerns.

12           So I just want to pause here because this is a lot of information, to  
13 see if there's any questions, and then we can move on to the financial reporting  
14 for the quarter ended June 30.

15           CHAIR GRGURINA: Comments or questions from the Board  
16 Members?

17           MEMBER YAO: John, it's Amy.

18           CHAIR GRGURINA: Go ahead, Amy.

19           MEMBER YAO: I have a quick question for Michelle.

20           MS. YAMANAKA: Yes.

21           MEMBER YAO: For RBOs without any financial concerns why their  
22 enrollment got reassigned, for what reason?

23           MS. YAMANAKA: You know, in some of these -- and a lot of them  
24 are smaller RBOs and they just found -- they just found that it wasn't working for  
25 them, this model wasn't working for them, so then they no longer wanted to be

1 and take this -- continue to take the risk.

2 MEMBER YAO: Okay, thank you.

3 MS. YAMANAKA: Thank you. Paul, do you have your hand up?

4 MEMBER DURR: I do, thank you, John. I think this is great,  
5 Michelle. This is great information and I appreciate you and Mary and the  
6 Department listening and providing more information because I think it's helpful.  
7 You know, one of the things that I thought of is really having this information is  
8 wonderful, but also looking at it by how much enrollment was assigned to these  
9 plans during that time so that we can balance that, or to these RBOs I should  
10 say. It does make me think about the health plan as well and knowing which  
11 health plans were involved would be helpful as well. Because to your point,  
12 Mary, at the beginning, it is really the health plan's responsibility to monitor the  
13 RBOs because that is where the contract is.

14 So it might be good to kind of keep in mind, are health plans doing  
15 their jobs? And I think balancing that with knowing how much enrollment was  
16 affiliated with those plans that wound up being more where they filed for  
17 bankruptcy or had a cease and desist or there were financial concerns. I think  
18 those that moved because there's no financial concerns would be something  
19 different but I think it speaks to the stability of the other groups. So, you know,  
20 kind of looking at this time period, well, how many new groups also came in  
21 during this time period would be another factor to say, okay, you know, and the  
22 enrollment therewith.

23 CHAIR GRGURINA: Any other comments or questions from the  
24 Board Members?

25 MEMBER RIDEOUT: Michelle?

1 MS. YAMANAKA: Yes.

2 MEMBER RIDEOUT: I know the RBO number actually can cover  
3 multiple groups of the same parent. Do you have a way to track the subgroups,  
4 geographic distinctions?

5 MS. YAMANAKA: We have that information, yes.

6 MEMBER RIDEOUT: Okay.

7 MS. YAMANAKA: And with those, if they're combining, we do  
8 receive a combining schedule from the RBO that is reporting. Is that your  
9 question?

10 MEMBER RIDEOUT: Yes. Is that available publicly or is it just an  
11 internal document? Either way it's fine.

12 MS. YAMANAKA: That's an internal document.

13 MEMBER RIDEOUT: Okay, thank you.

14 CHAIR GRGURINA: Any other questions?

15 Michelle, why don't you go ahead and continue with the  
16 presentation.

17 MS. YAMANAKA: Okay. And then one other note I just wanted to  
18 make, in 2020 as of the quarter ended June 30th there were no RBOs that were  
19 inactivated.

20 Okay, so moving on with the quarter ended financial reporting for  
21 the quarter ended June 30th, 2020. We have 198 RBOs or risk bearing  
22 organizations that are required to file survey reports. This is an increase of 6  
23 RBOs for the period.

24 For annual reports we received 2 annual survey reports for the  
25 quarter ended March 31st, 2020. Again, a majority of the RBOs have a fiscal

1 year end of December 31st and the financial survey reports are due 150 days  
2 after the RBO's fiscal year end.

3 Quarterly reports, we have 198 RBOs filing quarterly reports.  
4 Compliance statements are no longer allowed with the revised regulation.

5 And we have 12 RBOs filing monthly financial statements with the  
6 Department. Next slide, please.

7 With the new reporting requirements the RBOs file additional  
8 supplemental information with their reports and part of that information is  
9 enrollment, so now we can provide some enrollment figures to you. So as of  
10 June 30th there's approximately 8.5 million enrollees assigned to the RBOs and  
11 this is a 2% increase from the prior period. Next slide, please.

12 For the financial survey reports, the status of the RBOs, we made  
13 some changes to the slide. We had four categories which were Superior,  
14 Compliant, Monitor Closely and Non-Compliant. We changed it up; now we have  
15 two categories Compliant or Non-Compliant. In addition, we did receive  
16 compliance statements for the period quarter ended September 30th, 2019.  
17 Those compliance statements are included in the Compliant category in the  
18 column labeled September 30th, 2019.

19 So for the quarter ended June 30th, the far column to the right,  
20 again, we have 198 RBOs reporting; 177 RBOs are reporting compliance, that's  
21 89% of the RBOs. Within this category we do still keep track of the Monitor  
22 Closely. There are 16 RBOs reporting compliance but are in the Monitor Closely  
23 category. And we have 21 RBOs reporting non-compliance and are on  
24 corrective action plans.

25 So moving on to corrective action plans. There are 27 CAPs,

1 active CAPs as of June 30th, again in the far right column titled June 30th, 2020.  
2 Twenty-three CAPs are continuing from the previous period, 4 are new as of  
3 quarter ended 6/30. Of those 23 continuing CAPs 21 RBOs are improving. I  
4 wanted to also mention there are 6 RBOs that have two CAPs. So, going to the  
5 23 continuing CAPs. Again, 21 are improving and 2 did not meet their quarterly  
6 projections, so we have been working with those RBOs receiving monthly  
7 financial statements and monitoring them on a monthly basis and working with  
8 them. Regarding the 27 CAPs, 24 are approved and 3 are in review. And as of  
9 October 7th of 2020, after our Quarter 2 review, 6 of these 27 CAPs have been  
10 completed. RBOs have met, are currently meeting all the solvency criteria so  
11 they are no longer required to submit progress reports.

12                   And then we also have our attachment regarding the details  
13 regarding the CAPs in our CAP Review Summary and we also made changes to  
14 this attachment. Previously we had several RBOs on here but we listed just the  
15 27 CAPs that we have. So it has the RBOs, its MSO if they contract with an  
16 MSO, the enrollment ranges, the quarter the CAP was initiated. When we  
17 receive the CAP, when we first receive the CAP, that is the date in that column.  
18 For the column Compliant with Final CAP, this is if the RBO is meeting its  
19 projections. So again, there will be 21 yeses or Ys showing those RBOs that are  
20 meeting their approved projections. There were 2 that were not, you will see it as  
21 an N in that column. And for those that have a Not Applicable, N/A, those CAPs  
22 have not been approved yet. And then it also gives the deficiencies that the  
23 RBOs are reporting non-compliance with. Next slide, please.

24                   So for the revised regulations effective October 1st, 2019 there is a  
25 new TNE requirement. The previous requirement was positive or \$1; the new

1 requirement is the greater of 1% of annualized health care revenues or 4% of  
2 annualized healthcare expenditures. There is a phase-in period for this  
3 requirement, which expired on October 2nd of 2020, and so now currently all  
4 RBOs are required to meet this new requirement.

5           So the Department reviewed the quarter ended June 30th financial  
6 data to determine compliance with the new TNE requirement. And in this chart in  
7 the column <100% it shows 17 RBOs that are not meeting the new TNE  
8 requirement; so of those 17, 8 are currently on corrective action plans. So in the  
9 event that -- the RBOs have two additional quarters before they have to report  
10 showing their compliance with the new TNE requirement but we are continually  
11 monitoring them. Hopefully they will be able to meet the compliance date of  
12 October 2nd, 2020.

13           And then for those RBOs that do not meet in the event when we  
14 receive the December financials, those will be received in February of 2021. For  
15 those that do not meet the new TNE requirement they will be required to file a  
16 corrective action plan and to go through the corrective action plan process.  
17 Okay, so next slide please.

18           So again, with the revised regulation there was a change to the  
19 cash-to-claims ratio. It would allow specific assets that could be used in this  
20 calculation and that's limited to cash, short term investments and HMO capitation  
21 receivables collectable within 30 days. So again, a phase-in period of October  
22 2nd, 2020 for this requirement. And as of June 30, as you can see in the column  
23 titled <.75, there is one RBO that is not meeting the new cash-to-claim ratio and  
24 that RBO is on a corrective action plan. Next slide, please.

25           We do want to note the Office of Financial Review does an analysis

1 of RBOs that have Medi-Cal lives assigned to them. There were approximately  
2 4.7 million lives assigned to 88 RBOs as of quarter ended June 30th, 2020. We  
3 took the top 20 RBOs which had approximately 3.6 million lives assigned to  
4 them, which is approximately 77%, an average of 181,000 enrollees per RBO;  
5 and the remaining 1.1 million Medi-Cal lives was assigned to 68 RBOs, which is  
6 an average of 16,000 enrollees per RBO.

7 So for the top 20 that had approximately 3.6 million lives assigned  
8 to them, 5 of the RBOs were on a CAP, 3 RBOs on our Monitor Closely list and  
9 12 RBOs had No Financial Concerns.

10 Looking at the 1.1 million Medi-Cal lives assigned to 68 RBOs, next  
11 slide, please. There were 8 RBOs on a CAP, 6 RBOs on our Monitor Closely list  
12 and 54 RBOs had No Financial Concerns. Sorry, I did that backwards.

13 Okay. And with that, that concludes my presentation so are there  
14 any questions or comments?

15 CHAIR GRGURINA: Yes. So Michelle, first of all, Dr. Ted Mazer is  
16 having some difficulty getting on to our piece but has sent me some questions for  
17 you for this presentation. The first one is, early on you were showing there's a  
18 real increase, in fact, as Ted says, quite dramatic in the number of non-compliant  
19 RBOs and that the report was new. I think you described but can you describe  
20 again why you have the new report and do you have concerns with the real  
21 increase in the number of RBOs that are non-compliant?

22 MS. YAMANAKA: So are we talking about the attachment?

23 CHAIR GRGURINA: I think you were talking about early on there  
24 was a report where it showed back in '19 I think there were 3 non-compliant, then  
25 I think it went to 14, 17. So just a question of, do we have concerns that it has

1 really increased dramatically?

2 MS. YAMANAKA: I am just trying to -- I just want to make sure I  
3 am looking at his -- oh, I see, the status of risk bearing organizations. Can we  
4 can we go back to slide 5? And I think this is the --

5 MEMBER WATANABE: I think it is slide 54 in our master power  
6 PowerPoint, Jordan, it's towards the beginning. There you go. There you go,  
7 that's the one.

8 MS. YAMANAKA: My assumption is that this is the slide that he is  
9 talking about.

10 CHAIR GRGURINA: Yes. Michelle, if you look there in the middle,  
11 the Non-Compliant category.

12 MS. YAMANAKA: Right, yes, yes. So you know, each of the  
13 RBOs they -- everybody is non-compliant for one reason or another and there's  
14 just -- there isn't a common pattern with the RBOs, it really depends on their  
15 finances and their claims shops if they're experiencing difficulties. So again, of  
16 198 RBOs, 89% currently at June 30th are reporting compliance. With those that  
17 are on corrective action plans as of October 7th that number has gone down to  
18 21 CAPs. The number is less on this slide because this represents the RBOs;  
19 the second slide or the CAP slide represents the number of CAPs. So we do not  
20 see a concern at this point. Looking at the, monitoring the RBOs that are on  
21 corrective action plans. As I mentioned, 21 are meeting their CAPs and are on  
22 their way to compliance. And for those 2 that did not meet their corrective action  
23 plan projections, we are working with them.

24 CHAIR GRGURINA: All right, thank you, Michelle. Maybe I  
25 wonder if in the future that slide might have a row for non-compliant and a



1 separate one for under a corrective action plan but are positively moving forward.

2 Just something to think about.

3 MS. YAMANAKA: Okay, thank you for the comment.

4 CHAIR GRGURINA: The second question that Ted had was, many  
5 of the RBOs in the CAPs appear clustered in specific medical service  
6 organizations. Are we looking at those MSOs and the increased problems? Are  
7 they related to COVID or other factors? What do we know about that?

8 MS. YAMANAKA: So again, you know, if you are going to look at  
9 the MSOs the one area that may be a factor is if that claim shop that processes  
10 claims for several different RBOs, the claim shop had a system conversion of  
11 some sort and it is affecting all the RBOs, that is where it may come into  
12 consideration. But as for the MSOs for the financial solvency area, it really  
13 depends on each RBO, their books of business, because they all operate  
14 separately. So right now we are focused on the RBOs at this point with the  
15 solvency metrics; and for the MSOs if there are claims issues then yes it would  
16 be at the MSO level. But we work through the RBOs because that is who is on  
17 the corrective action plan to ensure that they will be able to meet compliance.

18 CHAIR GRGURINA: All right, thank you, Michelle.

19 Comments or questions from other Board Members? Amy?

20 MEMBER YAO: Yes. Michelle, I like your new table about the  
21 cash-to-claims ratio as another early indicator for potential issues. But what is  
22 your cutoff point when you put the plan onto the CAP? I think you mentioned  
23 something about like, if the cash-to-claims ratio is less than .75; is that correct?

24 MS. YAMANAKA: Yes.

25 MEMBER YAO: Okay. That seems to me is a really low bar.

1 Because for claims, you always know they incur claims that haven't come in yet.  
2 So if you don't have enough cash even to pay the current claims, let alone about  
3 the claims outstanding, that seems like a really low bar for the cutoff. Typically  
4 we will try to keep a cash-to-claims ratio at like 2.0. It's just a comment.

5 MS. YAMANAKA: Okay. So the regulations state that the cash-to-  
6 claims ratio, the minimum is .75, so that is by regulation. So anything --

7 MEMBER YAO: Okay.

8 MS. YAMANAKA: Yes, less than --

9 MS. DUTT: Amy, to add to your question. Sorry, Michelle. So  
10 Amy, it does include IBNR in that calculation.

11 MS. YAMANAKA: Yes.

12 MS. DUTT: So it does include IBNR.

13 MEMBER YAO: Okay.

14 MS. YAMANAKA: It is the cash, short term investments and  
15 capitation receivables collectable from health plans within 30 days, and then as  
16 Pritika mentioned, the claims payable and the IBNR. So we do take the IBNR  
17 into consideration, yes.

18 MEMBER YAO: Okay.

19 CHAIR GRGURINA: Other questions, comments from Board  
20 Members?

21 I see, Paul, you have your hand up.

22 MEMBER DURR: Yes, I just had to two questions, maybe quickly.

23 One is on the slide. Michelle, by the way, this is great information, so thank you  
24 for listening and more information is better. On the slide that does talk about, I  
25 think it was maybe the slide before this that we got to the TNE. There was -- yes,

1 this slide, thank you. You mentioned out of the 17 in the first column there that  
2 are less than 100%. I think you mentioned, if I remember right, that 6 or so were  
3 on a CAP. My concern would be is the one plan that is less than 100% that has  
4 200,000 plus enrollment, should we be concerned about that RBO because of  
5 that large size of enrollment?

6 MS. YAMANAKA: So let me just take a look at -- let just -- if you  
7 would just bear with me just for one second, I just want to see if that RBO  
8 attained compliance with their CAP, if they were on a CAP. Or maybe what I can  
9 do is let me take a look but that RBO may have attained compliance with their  
10 CAP and completed their CAP.

11 MEMBER DURR: Okay. Just a concern.

12 MS. YAMANAKA: Yes.

13 MEMBER DURR: My other observation is on the separate handout  
14 that was provided that does list the RBO by name and the MSO. This is a  
15 clarifying question. So I am looking at it and, you know, there's the first RBO that  
16 is listed there, it has two lines because Quarter CAP Initiated for the first line is  
17 March of 2019, they are compliant with the CAP and the deficiency is Working  
18 Capital; and the second line is related to the CAP being initiated in December of  
19 2018, they are compliant with the CAP and their deficiency was TNE. Am I to  
20 assume that deficiency for TNE and Working Capital is ongoing from that  
21 initiation CAP date? Meaning that, so for the first one that they have been  
22 deficient in working capital from March of 2019 going forward but they have also  
23 been deficient in TNE going back to December of 2018, every quarter from  
24 December of '18?

25 MS. YAMANAKA: Okay, so let me just clarify our CAP process a

1 little bit. So one of the things that we do is an RBO needs to be compliant for  
2 one entire quarter before they will be released from the corrective action. In  
3 addition to that we also work with the health plans to ensure that they don't have  
4 any concerns before completing the CAP. So let's just say at March 31st the  
5 RBO was not compliant with the solvency criteria but on June 30th they were  
6 compliant. They were not compliant at all times because the assumption most  
7 likely as of April 1st they would not be compliant unless they put in the money on  
8 March 31st to get compliant April 1st. So in a sense they were not compliant at  
9 all times even though at the end of the quarter they were compliant, so they  
10 would need to stay on a corrective action plan for another quarter. So within that  
11 there could be -- in certain situations they could be compliant at June 30th but  
12 then come September 30th they were not compliant at all times, so then you go  
13 backwards and such.

14           With our CAP process, and as Mary mentioned, the options  
15 available to the Department, which is work with them, extend or take  
16 administrative action, which is to freeze or to possibly de-delegate. We really try  
17 to work with the RBOs to determine, are there severe financial concerns that we  
18 need to take action or does the RBO, are they going to be able to come out of  
19 this, to extend it? For those that are longer the option probably was they would  
20 be able to come out of it and therefore we allow them to extend the corrective  
21 action plan. So a combination of those things where it is an on/off, on/off  
22 situation, which kind of kick the can down the road.

23           CHAIR GRGURINA: All right, thank you, Michelle.

24           Mary, I think you wanted to say something.

25           MEMBER WATANABE: Yes. No, I just wanted to circle back to Dr.

1 Mazer's question about the MSOs. I am reminded of how much this chart has  
2 evolved over the last few years. So we actually added MSOs in response to  
3 some of the presentations we had, it is probably going back two or three years  
4 ago, from MSOs, just trying to understand their role in the work that they do with  
5 RBOs. We added it really trying to see if there were trends or patterns.

6 But the piece I think I would caution about is what you are not  
7 seeing is the universe of RBOs that work with all of the MSOs that are out there.  
8 And so just a caution about assuming causation of it is an issue with the MSO  
9 versus an issue with the RBO. Because we are not looking at the universe, we  
10 are really just looking at for those RBOs that are on CAP and who their MSO is. I  
11 know, Michelle and Pritika, this is something that I always look for when I get this  
12 report is are there trends or patterns? Do we see a significant of RBOs on CAP  
13 that are affiliated with an MSO? But it's just, again, one piece of the puzzle.

14 CHAIR GRGURINA: Thank you, Mary.

15 Paul, do you have your hand up again?

16 MEMBER DURR: I do. It just prompted me for another thought  
17 that I had so I apologize. Thank you, Mary, for that. You know, it made me think  
18 about the fact that what you said at the beginning, Mary, is the enforcement  
19 action is really limited to what the Department can do. So it really speaks to the  
20 health plan responsibility to be overseeing the groups because we do get audited  
21 by the health plans as a provider group but we don't have routine audits, I think,  
22 from all the plans. And I remember this going back is that they weren't really  
23 doing their job. So it made me think about, or makes me think about, the fact is,  
24 should we identify if there's one plan or two that are in each RBO that really has  
25 the majority of the members for that RBO that really should be called out?

1 Somehow how do we track that? Because if you are well diverse in an RBO and  
2 you have, you know, 5,000 members with each plan it may not be as big of an  
3 issue, but if all that membership happens to be in one plan, you know, kind of  
4 looking at where is the plan accountability for that? And knowing that that's a big  
5 issue if it is one plan because the plan could move the members, but if it is  
6 spread amongst multiple plans it gives maybe more concern. And then an  
7 insight into are the plans doing what they are supposed to be doing?

8                   CHAIR GRGURINA: Then, Paul, I'll add to your comment. Like I  
9 know our plan is now out there doing more audits than we have done before. It  
10 also leads to the question of if a medical group has multiple contracts with  
11 multiple plans are they getting audits from every single one of them? Versus the  
12 question you were kind of leaning towards which is, well, what if it's the one that  
13 has the majority of the membership? But things for us to figure out as we can  
14 continue to move along. I think that we are all aware given the circumstances  
15 from a couple of years ago that there is much more oversight that is coming from  
16 the plans on delegated groups. And then you also saw in the DHCS presentation  
17 where they are making their future selection of which plans will be participating in  
18 the two plan model. That is one of the criteria they are looking at is the oversight  
19 from the health plan of the delegated groups.

20                   MEMBER DURR: And to that point, John, just to add on that, and  
21 not -- I know we are getting short on time. But just being mindful of all of those  
22 plans coming in is a burden to the groups, right? And to your point, I mean, if it  
23 could be streamlined, which is really audited financials does make it easier.  
24 Because I think one of the other things that I think Bill might have raised is the  
25 increased regulatory burden that is being absorbed by the groups, the RBOs.

1 That does get frustrating when -- you know, if we have audited financial  
2 statements that should be good enough for each plan. So something to be  
3 mindful of to your point, thanks.

4 CHAIR GRGURINA: I appreciate it, Paul. We have a room that we  
5 refer to as the auditor's room for our friends from DHCS and our friends from  
6 DMHC and from others who come by and visit us, NCQA, so good comments.

7 Other comments or questions from Members of the Board?

8 Not seeing any, Lezlie, do we have any comments or questions  
9 from members of the public?

10 MS. MICHELETTI: We do, we have three. The first one, Kimberly,  
11 you can unmute yourself and introduce yourself.

12 MS. CAREY: Thank you. This is Kimberly Carey, I am the  
13 President of MedPOINT Management. I just wanted to make a couple of  
14 comments on the actual extra handout, Michelle, and the fact that I believe Ted  
15 was mentioning the numerous, some MSOs mentioned numerous times. I just  
16 wanted to give both the Board - and thank you, Mary, because I think you  
17 mentioned this a little bit - some perspective when you talk about MSOs.

18 We are an MSO that manages 1.4 million patients in the state of  
19 California. And of those 1.4 million patients 93% of our patient population is  
20 Medi-Cal, so there is a significant difference in an MSO when you look at what  
21 their percentage of Medi-Cal population is.

22 And then I also want to make a comment on the four groups that  
23 are there represent about 5% of our overall membership. So I think it's important  
24 to -- I'm sorry, 20% of our overall membership. So I think it is important to  
25 understand that there is a significant number of patients out there and groups out

1 there that are managed that are also heavily weighted in Medi-Cal that are doing  
2 okay.

3 A lot of what I think is important, as Michelle and I have talked  
4 about and Mary and I have talked about, is looking at the geography and health  
5 disparities and health plans that are with these groups. Because only, I think  
6 only two are really going to be on an ongoing CAP and the other two had a one-  
7 time event. So I just think it is really important that we look at this and we have  
8 long, long discussions with Michelle and her team on these issues.

9 So I just wanted to point that out that some MSOs are very heavily  
10 weighted in the Medi-Cal marketplace and that is why our name is loud and  
11 proud. Not necessarily proud but loud on these reports but we do work hard. All  
12 right, thank you.

13 CHAIR GRGURINA: Thank you, Kimberly.

14 All right, Lezlie, the next one.

15 MS. MICHELETTI: Okay. The next one, Melissa, you can unmute  
16 yourself and introduce yourself, please.

17 MS. BORRELLI: Hi, my name is Melissa Borrelli, I am from  
18 Mazars, which is a consulting firm. The audio kind of goes in and out so you may  
19 have said this earlier but I didn't hear it. If we do have thoughts, feedback on the  
20 report how would you like to receive that? Via email or now or what would you  
21 prefer?

22 MS. DUTT: Melissa, this is Pritika. You can email it, email your  
23 feedback to Michelle and I.

24 CHAIR GRGURINA: Did you hear that, Melissa?

25 MS. BORRELLI: I did, yes. Sorry, the mute seems to be going on



1 and off. But yes, I did, thank you.

2 MS. DUTT: Thank you.

3 CHAIR GRGURINA: All right, thank you, Melissa.

4 All right, Lezlie, next up?

5 MS. MICHELETTI: Okay. Bill, go ahead, you should be able to  
6 speak.

7 MR. BARCELLONA: Thank you, Lezlie. Bill Barcellona, APG. I  
8 know the hour is getting late so I am going to avoid 20 of my comments and just  
9 say a big thank you to the staff for doing all this work and for your constant calls  
10 back and forth with me over the past two months to get this ready. I really like  
11 the results, I think the new format is excellent, so a big round of snaps. Thanks.

12 CHAIR GRGURINA: All right, thank you, Bill. I will double down on  
13 the thanks, Michelle and staff, for the change in the report and addressing the  
14 issues that folks have raised in the past. Mary and Pritika and Michelle  
15 mentioned this earlier but they are listening to us and making changes so we  
16 appreciate that. I will thank you very much, Michelle, and we will move on to the  
17 health plan quarterly update.

18 MS. YAMANAKA: Thank you.

19 MS. MICHELETTI: John? John, I do have one more that has  
20 raised a hand.

21 CHAIR GRGURINA: I apologize, Lezlie. One more.

22 MS. MICHELETTI: That's okay. Diana, go ahead.

23 MS. DOUGLAS: Hi, sorry about that. Diana Douglas with Health  
24 Access here. I just wanted to say thank you to Michelle for the detailed  
25 presentation in this report, we appreciated it. I do want to just flag that from a

1 consumer perspective We are concerned about the sort of increasing percentage  
2 of RBOs on CAPs on I believe it was slide 5 or page 5 of the slide. Over time it  
3 has, you know, gone from it looks like just over 1% now to about 10% are on  
4 corrective action plans. So it's just something that, you know, from our  
5 perspective, we want to keep a close eye on the trend, even though I appreciate  
6 the context that there does not seem to be a specific common pattern. But we  
7 are also pleased to see that 21 are improving on their CAPs as well. Thank you.

8 CHAIR GRGURINA: All right, thank you, Diana, and I apologize for  
9 cutting you off.

10 Okay, let's go ahead and move on, Pritika, to the health plan  
11 quarterly update.

12 MS. DUTT: Thank you, John. Hi, this is -- good afternoon, this is  
13 Pritika Dutt, Deputy Director for the Office of Financial Review again. I will  
14 provide you an update of the financial status of health plans at quarter ended  
15 June 30th, 2020.

16 For the health plan financial information presented in the  
17 subsequent slides and charts we changed the format from making comparison of  
18 the financial and enrollment data from year to year to comparing the data from  
19 quarter to quarter to show any immediate changes as a result of the pandemic.  
20 We have been tracking the health plan financials, financials and enrollment  
21 trends very closely and working with the plans if we see any unusual trends that  
22 would raise concerns.

23 At October 2nd, 2020 we had 132 licensed health plans. Since the  
24 last FSSB meeting we licensed 2 additional full service plans; those were  
25 Medicare Advantage plans. One dental plan surrendered its license. We are

1 currently reviewing 11 applications for licensure, 7 full service and 4 specialized.  
2 Of the 7 full service, 2 are seeking licensure to be Medicare Advantage plans, 5  
3 are seeking licensure for restricted Medicare advantage plans and 1 for restricted  
4 Medi-Cal. For the 4 specialized applications we are working on, 2 are looking to  
5 get licensed for dental and 2 are looking to get licensed to offer behavioral health  
6 services, especially employee assistance programs. Next slide.

7           At June 30th, 2020 there were 27 million enrollees in full service  
8 plans licensed with the DMHC. Total commercial enrollment includes HMO,  
9 PPO/EPO and Medicare supplement. As you can see on the table, compared to  
10 previous quarters, total full service enrollment increased by 330,000 enrollees,  
11 and this was driven by an increase in Medi-Cal enrollment. Next slide.

12           This slide shows the makeup of HMO enrollment by market type.  
13 All markets saw a slight decrease in HMO enrollment. Overall HMO enrollment  
14 decreased slightly when compared to the previous quarter. The decrease was  
15 about 50,000 lives for the quarter ended 6/30/2020. Next slide.

16           This slide shows the makeup of PPO/EPO enrollment. We do not  
17 separately get the PPO and EPO enrollment broken out. Right now the health  
18 plans are reporting combined PPO/EPO enrollment so that is something like we  
19 would be capturing in the future when we make changes to our financial reporting  
20 form and enrollment tables. As you can see on the table, the Large Group, Small  
21 Group and Individual PPO enrollment remained stable when compared to the  
22 previous quarter.

23           This table shows government enrollment which is Medi-Cal and  
24 Medicare. Overall, the government enrollment increased. As I previously stated,  
25 the increase was driven by Medi-Cal enrollment of 370,000 lives.

1           We are currently monitoring 28 health plans closely due to various  
2 reasons, including but not limited to declining financial health, issues with claims  
3 processing or plans going through claims system conversions, issues identified  
4 during our financial audits, newly licensed plans, concerns with parent entity and  
5 low enrollment, amongst other things.

6           There were 4.3 million enrollees enrolled in the closely monitored  
7 full service plans. Of the 24 closely monitored full service plans 11 are restricted  
8 licensees and had less than 1 million enrollees. For those restricted licensees, 4  
9 are restricted for Medi-Cal, 5 are restricted for Medicare and 2 Commercial.

10           We have 6 Medicare Advantage health plans that are being closely  
11 monitored as well.

12           The total enrollment for the 4 specialized plans is 280,000 lives.  
13 For the 4 specialized plans, 2 are behavioral health plans, 1 vision and 1 dental.

14           One health plan did not meet the Department's minimum financial  
15 reserve or TNE requirement. Vitality remains TNE-deficient and we continue to  
16 work with CMS and the DMHC's Office of Enforcement on this matter. The  
17 DMHC issued a cease and desist order on June 30th that prohibits Vitality from  
18 accepting new members effective July 2nd, 2020. Due to the severity of Vitality's  
19 TNE deficiency and financial viability concerns the DMHC issued an Accusation  
20 on July 31st, 2020 to revoke Vitality's license. Vitality had 15 days to request a  
21 hearing, which it did. The Office of Administrative Hearings has scheduled a  
22 hearing date for April 26th, 2021.

23           Additionally, CMS issued a special enrollment period for Vitality  
24 members due to a significant change in provider network for Vitality's members.  
25 Vitality enrollees have a special one-time opportunity to choose a different

1 Medicare health or drug plan or change to Original Medi-Cal. The special  
2 enrollment period runs from the beginning of September to November 30th.

3           This chart shows the TNE of health plans by line of business. A  
4 majority of the health plans with over 500% of TNE are specialized health plans.  
5 This is because the required TNE for full service plans is higher because the  
6 medical expense or the risks for the full service plans are higher. For most plans  
7 the required TNE is driven by medical expenses. The higher the plan's medical  
8 expenses, the higher the reserve requirement for these plans are. Next slide,  
9 Jordan.

10           This chart shows the TNE of full service plans by enrollment  
11 category. Fifty-seven health plans, or over half of the full service health plans,  
12 reported TNE of over 250% of required TNE.

13           This chart shows a breakdown of 22 full service health plans in the  
14 130% to 250% range of the required TNE. If a health plan's TNE falls below  
15 130% the plan is placed on monthly reporting. We also monitor the plans closely  
16 if we observe a declining trend in their financial performance, which includes  
17 TNE, net income, enrollment, amongst other financial ratios that we track.

18           This chart shows the TNE by line of business for plans that are  
19 being monitored closely. As you can see, 6 plans with over 500% of TNE are  
20 being monitored closely. This is because we may have claims processing  
21 concerns with these entities or declining financial performance. Although they  
22 are at 500% of required TNE we still have observed declining trends like net  
23 losses and the reserves continue to decline so we have them on, we have been  
24 monitoring those plans closely.

25           Okay. That brings me to the end of my presentation. Any

1 questions?

2 CHAIR GRGURINA: All right, questions and comments from the  
3 Board Members? Remember, we are seven minutes from closing so your most  
4 important comments or questions for Pritika.

5 I am not seeing any hands up. No, Amy says, no.

6 All right, Lezlie, any comments or questions from members of the  
7 public?

8 MS. MICHELETTI: No questions or requests to speak from the  
9 public.

10 CHAIR GRGURINA: All right, thank you, Lezlie.

11 All right, thank you, Pritika, we appreciate it.

12 Let's go ahead and move on and it is the 2021 meeting schedule.  
13 So if we could turn the slide, show our dates.

14 MEMBER WATANABE: We may not have a slide with the dates,  
15 John, I will just quickly read. I think we have February 24th, May 12th, August  
16 11th and November 17th. I know we have got a little bit of uncertainty about who  
17 will be on the Board next year and what potential conferences and meetings will  
18 happen. If anybody has a known conflict with any of the dates that are posted on  
19 our website or that we sent out you can email Lezlie or myself or any of our other  
20 admin support people, but we'd like to at least lock those down for our next  
21 February meeting.

22 CHAIR GRGURINA: All right. As you said, Mary, those are  
23 available on the website and for the Board Members it was sent to all of us as  
24 well. All right, thank you.

25 Okay, we have next on the agenda the public comments on matters

1 not on the agenda.

2           Lezlie, do we have any members of the public who have a  
3 comment to make?

4           MS. MICHELETTI: There are no comments or raised hands at this  
5 time.

6           CHAIR GRGURINA: Okay, great, thank you, Lezlie.

7           All right, the next agenda item is for the Board Members, which is  
8 any future items that you would like to raise for DMHC to bring back to us at  
9 future meetings. Any requests? I am not seeing any hands up?

10           MEMBER DEGHEITALDI: You know, John, I think it's obvious, it is  
11 the COVID vaccine. We are looking at, you know, a seismic change coming the  
12 first quarter of next year and we want to be able to, you know, have adequate  
13 reimbursement and protect consumers. Because, you know, I am looking at,  
14 what are we going to have, 80 million Californians at 40 times 2? Right.

15           CHAIR GRGURINA: Okay, so we will mark that one down.

16           Any other requests from Board Members?

17           MEMBER DURR: John, this is Paul. I would just say that  
18 continued focus on the high-cost drugs. Vaccines are one with regards to  
19 COVID but I am still very concerned about the alarming increase in the drug self-  
20 injectables and other things that Larry would be able to further go into detail, but  
21 that is something I am so mindful of on the impact to the healthcare system.

22           CHAIR GRGURINA: Thank you, Paul.

23           Mary, I will add, we would like to have our friends from DHCS come  
24 back, particularly in January. We will hear where we are with the Rx transition as  
25 well as, I believe -- did you say January or February, Mary?

1 MEMBER WATANABE: February 24th, so we'll have some budget  
2 --

3 CHAIR GRGURINA: Perfect. It will be after the February budget  
4 comes out, that will be a good time to have our friends from DHCS with us.

5 All right. Are there any last comments or additions from the Board  
6 Members?

7 If not, thank you to the Board Members. Thank you, Mary, to you  
8 and Pritika and Michelle. Thank you to Lindy. And big thanks to Lezlie and  
9 Jordan behind the scenes making this work and to all the members of the public  
10 who attended.

11 I wish everyone as best as we can a Happy Thanksgiving, Happy  
12 Holidays and a safe and positive new year. We will look to turn the clock and  
13 look for a time when we could actually be together and see each other in person.  
14 With that, thank you very much, folks, have a good day.

15 MEMBER WATANABE: Thank you. Thank you, John.

16 (The meeting was adjourned at 12:57 p.m.)

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20 CERTIFICATE OF REPORTER

21

22 I, RAMONA COTA, an Electronic Reporter and Transcriber, do  
23 hereby certify:

24 That I am a disinterested person herein; that the foregoing  
25 Department of Managed Health Care, Financial Solvency Standards Board



1 meeting was electronically reported by me and I thereafter transcribed it.

2 I further certify that I am not of counsel or attorney for any of the  
3 parties in this matter, or in any way interested in the outcome of this matter.

4 IN WITNESS WHEREOF, I have hereunto set my hand this 8th day  
5 of December, 2020.

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10 RAMONA COTA, CERT\*478

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