PRIME Cone

Pioneer ACO Overview

November 2012



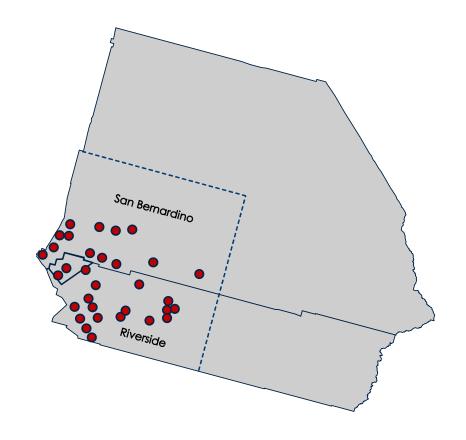




Organizational Overview

Structure Inland Empire, San Diego & **North American** C. Valley Medical Management 16 Physician-Governed IPAs California 598 PCPs 239,000 HMO enrollees Inland Empire & San Diego **PrimeCare Knox-Keene license** Medical 15 IPAs **Network** 475 PCPs 231,000 HMO enrollees **Inland Empire Premier Choice** Single provider network **ACO** 200 PCPs 13,400 aligned beneficiaries

Communities Served by ACO





Strengths

- Network alignment & physician engagement
 - Enable physicians to remain independent and focus on patient care and quality
 - Local physician governance
 - Transparency
 - Outcomes based incentives
- Medical management & connectivity
 - Dedicated local care management staff
 - Registries and chronic care management
 - Point of care tools, e-alerts
 - Predictive modeling
 - HIE connectivity with all provider types





ACO Aim and Primary Drivers

Clinical Excellence

- Introducing care coordination to an unmanaged population
- Tiered outreach based on patient acuity
- Focus on care management and wellness programs
- Quality care with high patient and provider satisfaction

Operational Efficiencies

- Partner with hospitals to reduce avoidable utilization
- Improve compensation to physicians meeting three-aim goals
- E-connectivity to support care coordination and management

Primary Drivers

- Education of beneficiaries, providers and staff
- Comprehensive care
- Reduce avoidable cost
- Connectivity with all providers



Challenges and Opportunities

Challenges

- Beneficiary engagement
 - Education on ACO and benefits of care coordination
 - No network limitations
 - Unaccustomed to active outreach
- Hospitals
 - Minimal hospital options
 - Risk adverse to any outcomes base reimbursement
- Data access and integrity
- Competing programs
 - Metrics
 - Dual eligible care coordination pilot

Pioneer ACO Opportunities

	2009	2010	2011
Aligned FFS Beneficiaries			
Days/1000	1,321	1,481	1,640
Admits/1000	252	280	306
ED Visits/1000	591	664	772
PMNI Network			
Days/1000	903	963	852
Admits/1000	224	232	208
Variance			
Days/1000	418	518	788
Admits/1000	28	48	98

Pioneer ACO Strategy

- Risk stratification of patients for targeted care
- Physician, office staff and beneficiary education
- Redesigned care teams
- Aligned incentives
- Connectivity with point-of-care tools



